

CITY OF SULTAN

GENERAL FUNDS



**2011
BUDGET**

GENERAL FUNDS

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DETAILED BUDGETS FOR GENERAL FUNDS

The City has six different funds that have General Fund (general government) functions. These include the General Fund, General Fund Contingency Fund, Drug Enforcement Fund, Community Improvement Fund, Building Maintenance Fund and Information Technology (IT) Fund.

2011 BUDGET SUMMARY			
Fund	Fund Name	REVENUE	EXPENSE
001	General Fund	1,875,528	
	Legislative		14,705
	Executive		31,296
	Finance/Administration		46,520
	Grants		24,140
	Legal		85,944
	Civil Service		0
	Other Governmental		50,240
	Law Enforcement		995,009
	Law Enforcement - Court		115,400
	Emergency Management		60,840
	Code Enforcement		25,413
	Planning and Community Development		162,522
	Building		55,157
	Public Health		1,500
	Library		6,200
	Park/Recreation		83,318
	Miscellaneous (Transfers Out)		55,216
	Total Expenditures		1,813,420
100	General Fund Contingency	13,000	0
107	Drug Enforcement Fund	4,825	1,091
109	Community Improvement Fund	1,500	1,500
113	Building Maintenance Fund	69,700	46,330
114	Information Tech Fund (IT)	38,558	33,108
	Totals	2,003,111	1,895,449

OVERVIEW OF THE GENERAL FUND

The General Fund collects taxes, permit and use fees. Revenues are used to fund general governmental services including:

- Legislative (council and mayor)
- Executive (city administrator)
- Finance
- Grants and Economic Development
- Code enforcement, community development, and building
- Law enforcement and legal services
- Parks

The Good News

Overall, the City of Sultan is fortunate. The economic downturn which began in late 2008 continues to seriously affect cities and counties across Washington State dependent on sales tax revenues to provide services and balance their budgets. Because the city's sales tax revenues are low (\$56.42 per capita compared to a statewide average of \$103.41), Sultan has been able to weather the current economic storm without having to cut levels of service.

In fact, over the last 2 years, Sultan residents have received increasing levels of service and a new commitment by the city to deliver services to neighborhoods. Much of the credit goes to the city council for making difficult decisions regarding contract services and user fees for water, sewer and garbage.

The other key factor has been a renewed commitment on the part of Sultan's citizens to give back to the community. The widely popular Adopt-a-Street and Graffiti Removal programs are just two examples of how citizens in Sultan are making a difference.

The proposed 2011 budget seeks to improve levels of service in parks and code enforcement and prepare the city for the economic recovery. This is a challenge in a year with static or declining revenues.

Following is a brief overview of the key revenues and expenditures proposed in the General Fund budget. Expenditures are based on direction provided by the city council at the budget retreat in June.

Revenues

General fund revenues are broken into six categories:

	<u>2010 Adopted Budget</u>	<u>2011 Adopted Budget</u>	<u>% Change</u>
Taxes	\$1,461,361	\$1,470,277	
License and Permits	\$35,075	\$ 34,825	
Intergovernmental	\$304,700	\$ 200,400	
Charges for Services	\$29,100	\$ 23,100	
Fines and Penalties	\$28,200	\$ 26,200	
Miscellaneous	\$86,129	\$ 120,725	
Total	\$1,944,569	\$1,875,528	-3.6%

1. General Fund revenues have **decreased by \$69,041** (approximately 3.6%) under the 2010 adopted budget.

Static property tax revenues – The 2011 budget is built on the assumption the city **will not** receive the 1% increase allowed by Initiative 747 because the city will reach its maximum levy rate as a result of falling assessed values

Grant funding - There are no state planning grants available in 2011. The COPS grant (\$36,000) will be closed out in June 2011.

Investment Interest - Investment interest is expected to decline from \$22,000 in 2010 to \$3,000 in 2011.

2. Small Increase in Telephone B&O Tax.

Staff evaluated tax revenue (property tax, sales tax, utility tax, etc.) assumptions for the last two years. Based on the two year average, the telephone B&O has been increased by \$9,000.

3. License and Permits/Charges for Services:

Non-business permits have been decreased by \$250. All other revenues are assumed to remain unchanged between 2010 and 2011.

4. Intergovernmental – Grants and Liquor Profits/Excise Tax:

As discussed above the COPS grant and state planning grants are not a part of the 2011 budget. The 2011 budget is built on the assumption that I-1100 and I-1105 will pass. Liquor excise tax and liquor profits are assumed to be zero.

5. Miscellaneous - Investment Interest.

Code cities may now apportion some investment earnings from funds commingled for investment purposes to the general fund rather than the participating funds unless restricted by law (RCW 35.39.034). Utility funds, bond covenants or other

provisions may require that the interest be allocated to the utility fund. In 2007 the City Council adopted a policy of allocating investment interest.

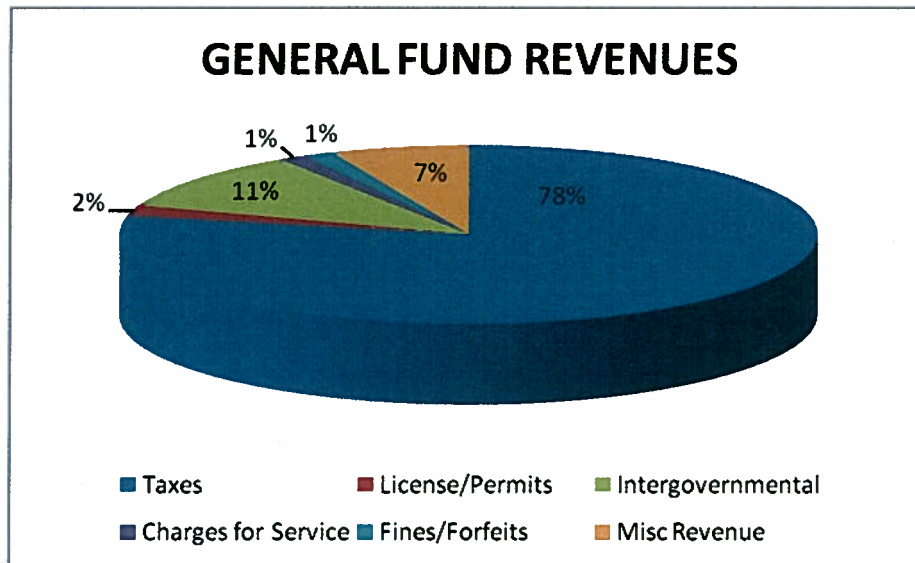
Investment interest is anticipated to be non-existent in 2010. The federal government is intentionally keeping interest rates low to stimulate the economy.

Investment interest has dropped from \$83,919 in 2007 to \$22,000 in 2009 a 74% decrease. City staff anticipate collecting only \$3,000 in investment interest 2011.

The estimated revenues for 2011 for the General Fund are \$1,875,528.

The following chart shows a breakdown of the General Funds six categories of revenue:

Taxes	\$1,470,277
License/Permits	\$34,825
Intergovernmental	\$200,401
Charges for Service	\$23,100
Fines/Forfeits	\$26,200
Misc Revenue	\$120,725
Total	\$1,875,528



TAXES

Property Taxes:

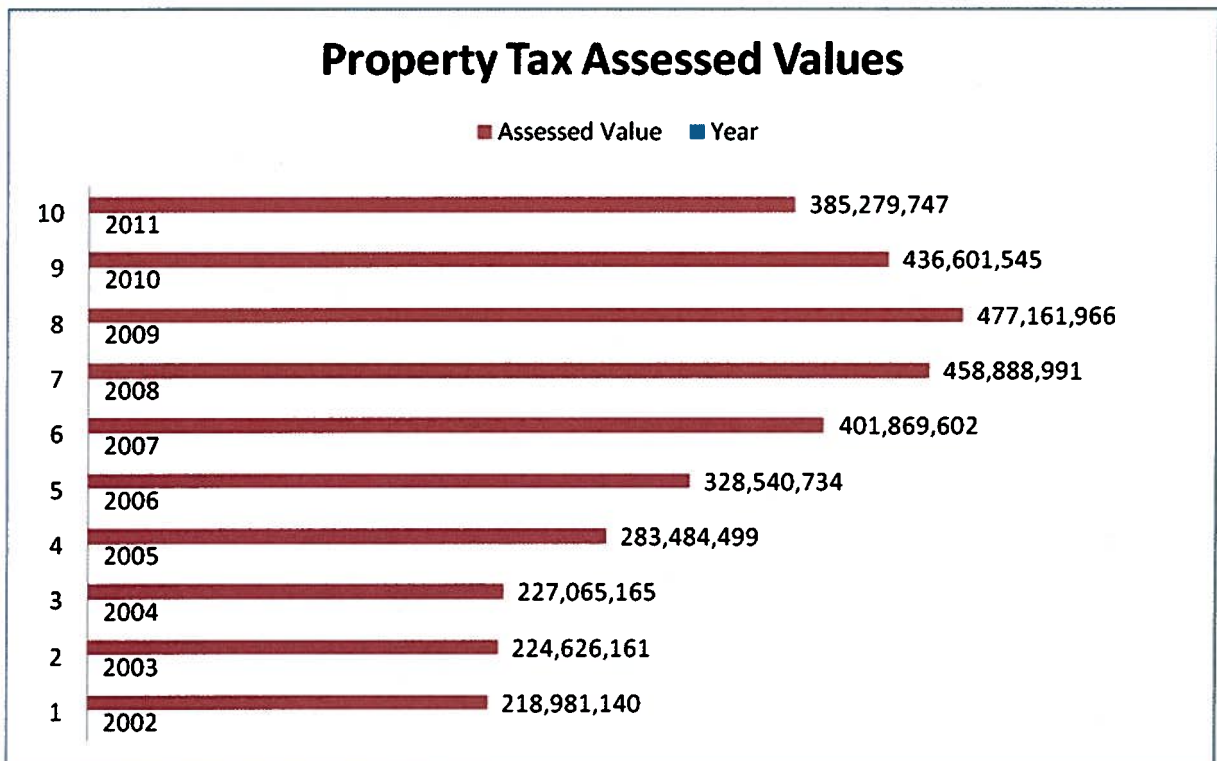
Real and Property taxes (\$620,722 estimate for 2011) are divided between the General Fund (\$584,046), Street Fund (\$36,676), and Police Bond Fund (\$29,538). The estimates are based on the 1% increase allowed for property taxes.

The Police bond is a voted levy and the \$29,538 is in excess of the amount levied for property taxes. The City may be limited to \$1.60 per thousand of assessed value if the Library District collects at the allowed rate of \$.50 per thousand.

General Property taxes are, by state law, limited to a 1% increase over the prior year's collections plus assessments on new construction. The city is also limited by the state statutory levy rate of \$3.60 per thousand of assessed value. The Fire District can collect up to \$1.50 per thousand and the Library District can collect up to \$.50 per thousand. This would limit the City to a maximum of \$1.60 per thousand of assessed value. The County Treasurer acts as an agent to collect property taxes and distributes those collections on a monthly basis.

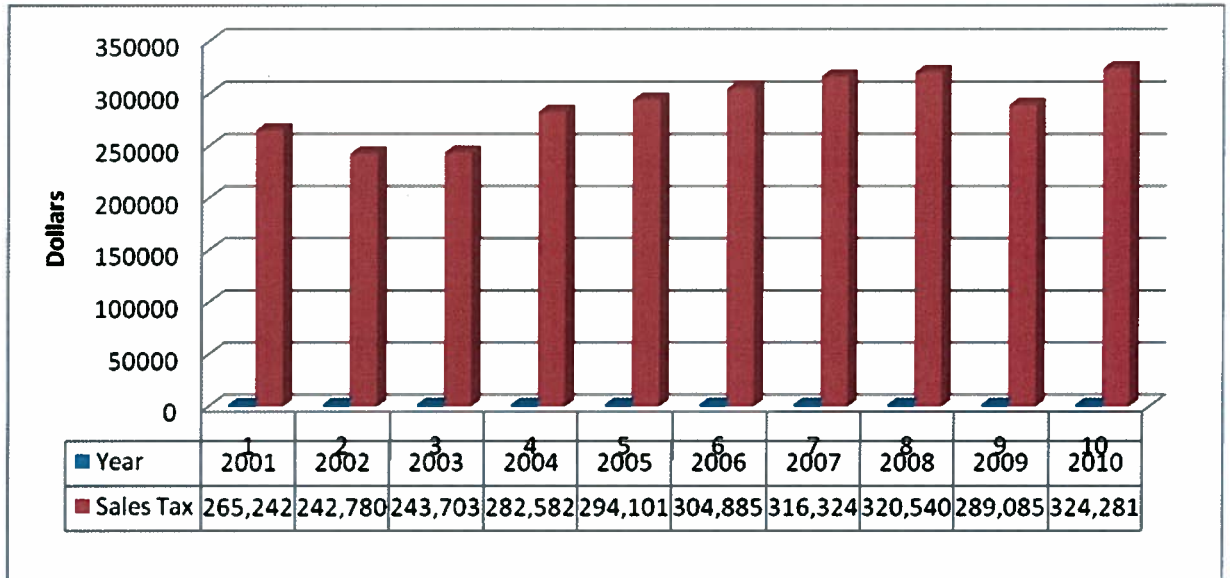
The following chart details the rate per thousand:

YEAR	ASSESSED VALUE	TAXES LEVIED	PER 1000 RATE
2005	283,484,499	578,461	2.00
2006	328,540,734	496,132	1.79
2007	401,869,602	623,897	1.57
2008	458,888,991	642,888	1.40
2009	477,161,966	659,624	1.38
2010	436,601,545	648,480	1.554
2011	436,601,545	689,408	1.7894



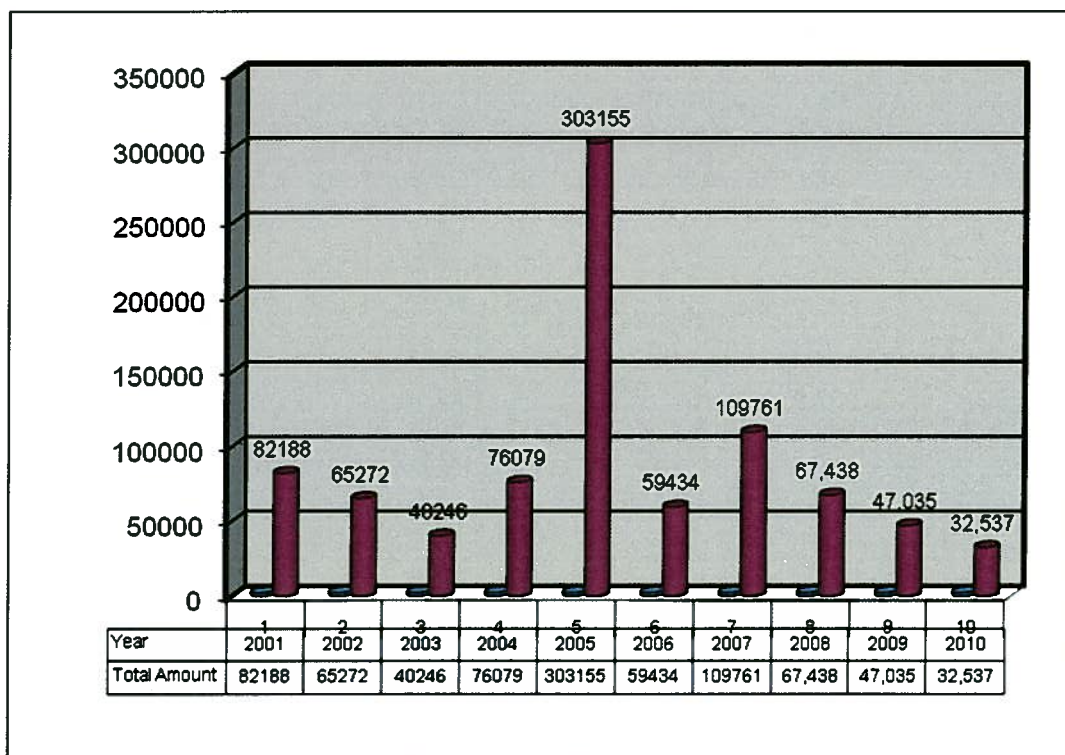
Sales Tax Revenues:

Sales Tax revenues are fairly consistent for the City. The following chart details the collections for the past ten years.



Building Permits:

As shown on the graph below, building permit activity had a major increase in 2005. Estimating building permits is an important part of the budget due to revenue impacts to other funds. Each permit generates building and plan check fees, impact fees and utility connections.



001 General Fund RESOURCES

Account	Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
Resources					
001-000-308-10-000	Beginning Fund Balance	41,166	94,726	210,572	0
001-000-311-10-000	Real and Personal Property Tax	562,159	572,959	594,892	584,046
001-000-313-10-000	Local and Retail Sales and Use	310,002	276,000	311,196	276,000
001-000-313-70-010	Sales Tax - Criminal Justice F	69,028	58,872	59,019	58,837
001-000-316-41-000	B & O Electric	126,020	120,557	111,185	127,000
001-000-316-43-000	B & O Gas	66,138	77,378	63,214	83,000
001-000-316-46-000	Cable Franchise Fees	42,072	41,950	49,881	47,570
001-000-316-46-001	B & O Cable	57,961	58,210	59,247	58,350
001-000-316-47-000	B & O Telephone	100,114	121,737	117,195	99,724
001-000-316-72-000	Water Utility Tax	44,675	43,387	47,962	42,350
001-000-316-74-000	Sewer Utility Tax	60,646	61,732	66,629	62,500
001-000-316-75-000	Garbage Utility Tax	25,547	29,281	31,506	29,200
001-000-317-50-000	Gambling Tax	2,279	4,332	4,461	1,650
001-000-319-16-000	Property Tax Interest	543	182	28	50
001-000-321-90-000	Business License	15,587	16,483	17,542	18,500
001-000-322-10-000	Buildings, Structures	40,000	26,867	14,321	10,500
001-000-322-10-010	Permits - Other	8,967	5,670	6,108	5,125
001-000-322-30-000	Animal Licenses	767	495	1,090	500
001-000-322-90-000	Non-Business Permits	293	0	285	200
001-000-331-16-570	COPS Grant	0	7,525	72,912	0
001-000-334-00-300	Records Management Grant	5,085	1,271	0	0
001-000-334-03-030	Flood Management Plan Grant	1,083	7,229	100	0
001-000-334-03-510	WSTC Mini Grants	0	0	0	0
001-000-335-03-910	PUD Privilege Tax	26,706	26,642	25,837	30,300
001-000-336-04-220	Local Government Assistance	69,606	74,731	72,987	109,600
001-000-336-06-210	Criminal Justice Funding	1,000	1,006	1,016	1,097
001-000-336-06-260	CJ Special Programs	2,402	2,498	2,246	2,201
001-000-336-06-510	DUI Cities	819	1,488	844	900
001-000-336-06-940	Liquor Excise Tax	21,804	31,436	22,571	22,759
001-000-336-06-950	Liquor Board Profits	30,617	22,107	36,436	33,544
001-000-341-50-000	Sale of Maps/Publications	0	0	0	100
001-000-341-60-000	Certifications/Photocopies	1,022	245	1,152	500
001-000-341-60-010	Law Enforcement Copies	1,337	50	0	0
001-000-341-91-000	Candidate Filing Fees	0	90	0	0
001-000-341-99-000	Passport Fees	18,067	10,990	10,535	10,000
001-000-342-10-000	Law Enforcement – Service	1,468	0	10	0
001-000-343-19-000	Other Environment Protection F	1,000	0	0	2,000
001-000-343-20-020	Prof. - Hearing Examiner	0	0	2,000	2,500

001-000-343-20-030	Consultant Review Deposit	34,591	1,939	0	0
001-000-343-93-000	Animal Control Fees	371	309	383	500
001-000-345-81-000	Zoning and Subdivision Fees	10,190	39,100	-1,634	2,500
001-000-345-83-000	Plan Check Fees	18,471	14,498	5,105	5,000
001-000-353-10-010	District Court	53,054	26,048	25,547	25,000
001-000-353-10-020	Local Infraction Refund	0	0	0	0
001-000-353-10-030	Violations Bureau	3,545	1,619	1,258	1,000
001-000-359-90-000	Animal Control Fines	475	296	507	200
001-000-361-11-000	Investment Interest	44,488	13,233	4,945	3,000
001-000-361-40-000	Sales Tax Interest	1,217	915	522	500
001-000-362-40-000	Rents and Royalties	45,286	46,742	54,293	52,645
001-000-367-11-010	Contributions/Donations	0	2,302	560	56,030
001-000-369-30-000	Confiscated and Forfeited Prop	93	0	0	0
001-000-369-40-000	Judgments and Settlements	5,844	4,696	6,510	0
001-000-369-81-000	Cash Overages and Shortages	35	-25	0	0
001-000-369-90-000	NSF Check Fee	1,550	1,159	785	500
001-000-369-90-010	Miscellaneous Income	2,644	20,381	16,236	7,000
001-000-369-90-500	Administration Fees	1,575	1,050	420	1,050
001-000-395-10-000	Sale of Fixed Assets	0	1,490	0	0
001-000-397-10-000	Operating Transfer In	0	13,300	4,100	0
	Total Resources	1,981,418	1,989,186	2,136,525	1,877,539

General Fund Expense

1. Cost of Living Adjustment

The City's bargaining agreement with the public works and clerical staff was ratified on October 9, 2008.

For the second time in recent history, the cost of living adjustment for the CPI-W June to June for the Seattle-Tacoma-Bremerton area will be -.1% which is a relief after the 6.2% increase in 2008.

Those city employees at the top of the pay scale will experience a pay decrease in 2011 for the second year. For the remaining staff, the approved step increase will be lower.

Overall, salary and benefit expenses are approximately \$1,590,754 an increase of \$121,183 compared to 2010. The General Fund will contribute \$280,190 to salaries and benefits in 2011.

2. Medical, Dental and Vision Coverage

Health insurance is a large cost driver for the city. The city is currently in negotiations with the Teamsters Union. The primary focus of the negotiations is changing medical plans. AWC, the city's medical insurance provider has notified the city that it is closing the city's medical plan effective December 31, 2011.

The new plans have lower premium costs - \$568/month for an employee compared to \$611/month. Switching medical plans could save the city \$10,000/yr

3. Public Employee Retirement System Rates.

As a public employer, the city is required to contribute to the Public Employee Retirement System. The employer contribution rates will increase 3.3% in 2011.

Legislative/Executive Overview

The Executive, Legislative and Administrative budgets work together to develop a vision, fund programs to achieve the vision and harness the city's resources to implement projects and programs to improve the City of Sultan.

In 2010 the City Council continued its efforts to work directly with state and federal representatives to fund the waste water treatment plant upgrade and Sultan Basin Road Phase III. The Mayor and Councilmember Davenport-Smith went to Washington DC to meet with our federal legislative delegation. As a result of this investment, the City received a \$335,000 state legislative proviso to upgrade the waste water treatment plant and a federal commitment to Sultan Basin Road Phase III.

The 2011 budget increases the Legislative (Mayor and Council) travel and training budget from \$4,000 to \$5,000. The budget includes \$500 in operating/office supplies for recognizing the citizen's personal contributions and recognizing individual staff members for work above and beyond the normal job requirements.

Legislative Summary

The City of Sultan operates under the Mayor-Council form of government with a strong mayor. The Mayor-Council form of government consists of two separate and coequal power centers, each elected by the people: the Mayor as Chief Executive, and the Council as municipal legislature.

ROLES AND RESPONSIBILITIES

- Determine the general direction for the operations of the City of Sultan
- Enacting ordinances (laws)
- Establishing budgetary (taxing and spending) policies
- Adopting the Comprehensive Plan and other guiding documents
- Adopting the annual budget
- Awarding contracts
- Fiscal oversight of expenditures
- Appointing members to the Planning Board

2011 Legislative Goals

Public Safety

1. Reduce incidents of crime as measured in monthly police reports
2. Reduce the city's transient population and incidents of public drunkenness, public urination and defecation, graffiti, and vandalism.
3. Improve the community's perception of public safety.

Economic Development

1. Maintain the city's existing public buildings, parks and streets.

2. Prepare the city's parks, roads, stormwater, water and waste water facilities for an increasing population and more rigorous state and federal operating standards.
3. Improve and enforce existing land use and building code regulations.
4. Seek strategic public and private partnerships to enhance the city's economic growth.
5. Remove unnecessary bureaucracy and regulatory barriers to encourage economic development while maintaining city standards.

Community Development

1. Maximize land use strengths such as proximity to US 2 while minimizing land use weaknesses such as proximity to floodplain.
2. Strategically study city owned resources and seek opportunities to lead community development with public investment.
3. Stay current with growth management act and other state planning requirements. Update supporting plans as required and needed.

Fiscal Responsibility

1. Pay off existing loans and reduce the city's debt service payments. Limit future debt obligations until economic recovery is certain.
2. Seek to set aside \$1,000,000 in general fund contingency account and \$350,000 60-day operating reserve.
3. Stay current with utility rates to ensure adequate revenues to meet expenditure assumptions.
4. Proactively manage equipment replacement

Council 2011 Budget

		001 General Operating Fund			
		Legislative			
Account	Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-005-511-60-100	Salaries and Wages	3,514	3,298	3,196	4,962
001-005-511-60-200	Benefits	484	252	245	893
001-005-511-60-310	Operating Supplies	1,136	2,182	233	250
001-005-511-60-311	Office/Operating - Mayor	0	37	545	500
001-005-511-60-410	Professional Services	0	0	0	0
001-005-511-60-420	Communication	192	0	0	1,200
001-005-511-60-430	Travel and Seminars	2,707	4,226	6,004	3,800
001-005-511-60-490	Miscellaneous	34	0	225	100
001-005-511-80-490	Voter Registration	1,225	1,426	1,151	3,000
001-005-511-60-640	Capital Outlay - Equipment	81	0	0	0
	Total Legislative	9,373	11,421	11,599	14,705

Executive 2011 Budget

		001 General Operating Fund			
Account	Executive Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-010-513-10-100	Salaries and Wages	49,194	29,207	21,693	20,983
001-010-513-10-200	Benefits	14,752	7,590	6,550	6,913
001-010-513-10-320	Office Supplies	98	47	13	100
001-010-513-10-430	Travel and Seminars	5,072	3,839	5,205	3,200
001-010-513-10-490	Miscellaneous	66	129	136	100
001-010-513-10-640	Capital Outlay - Equipment	1,723	0	0	0
	Total Executive	70,905	40,811	33,596	31,296

2010 Legislative/Executive Accomplishments

- Adopted the Public/Institution Zone in the Sultan Municipal Code
- Completed the garbage rate study. Rates effective July 1, 2010
- Held the spring retreat on February 20, 2010. Approved budget themes and three-year work plan
- Contracted with PMC for the Park, Recreation and Open Space Plan update.
- Approved a chip seal agreement with Snohomish County to chip seal 8th Street
- Approved a contract with RH2 to update the water system plan and general sewer plan.
- Reviewed the Sultan Basin Road Phase III project and evaluated alternatives to reduce project costs.
- Approved the hire of a .5FTE community services officer
- Reviewed water rates for mobile home parks
- Awarded bid to demolish the Erikson property to reduce repetitive flood loss
- Hosted Comprehensive Plan small group meetings
- Hosted an economic development tour
- Hosted community block watch meetings
- Hosted economic workshops and roundtable discussions.
- Hosted a joint meetings with the Sultan Planning Board.
- Hosted a joint meeting with the Sky Valley Chamber.
- Received \$335,000 legislative proviso for waste water treatment plant short-term improvements.
- Evaluated property acquisitions adjacent to the waste water treatment plant.
- Approved Interlocal agreement with Snohomish County to pave 140th Ave SE.
- Approved water treatment optimization program.

- Approved a contract with Studio Cascade to update the Sultan Comprehensive Plan
- Approved amendment No. 6 with WHP to revised scope of work for Sultan Basin Road Phase III
- Approved jail van services contract
- Hosted the annual volunteer appreciation dinner
- Set the 2010 Comprehensive Plan annual docket.
- Removed accessory dwelling units as an approved use from the Sultan Municipal Code.
- Removed planned unit developments as an alternative subdivision process under Title 16 of the Sultan Municipal Code.
- Approved lot averaging as an alternative subdivision process under Title 16 of the Sultan Municipal Code.
- Hosted a joint meeting with the Sultan Planning Board
- Approved public works reorganization
- Appointed Russell Wiita as the 2010-2011 student representative
- Held June budget retreat to identify priorities for 2011 budget
- Initiated Business Recognition program
- Adopted ordinance prohibiting aggressive panhandling
- Approved adoption of the Hazard Mitigation Plan
- Adopted Model Traffic Ordinance
- Issued Mayor's newsletter
- Hosted the Community Center 10th Anniversary Celebration
- Evaluated population projection and allocations for 2025-2030 for water system plan and general sewer plan
- Successful completion of 2010 State Audit without any findings.

Finance Department

The services provided by the Finance and City Clerk's Office include financial management, clerical assistance to the Council, records management, risk management and legal assistance. The following is an overview of those services:

Financial Services:

Budget Preparation/management
Financial Reports
Grants Management
Accounts Payable/Receivable
Payroll Services
Utility Billing
Debt Management
Investment portfolio management
LID Account management

Clerk/Legal/Records:

Minutes for City Council
Business Licenses
Records Management
Ordinances/Resolutions
Notary Services
Passport Acceptance Agency
Easements and Right of Ways
Contract management

Risk Management:

Process and review of claims
Development of policies/procedures
Monitoring of worker's comp claims

2011 Goals

- Conversion of financial software from Springbrook V6 to V7
- Continue the Records Management program. This will include achieving old records to preserve them and to develop a centralized filing system.
- Development of the Budget policies for Council adoption.
- Continue to cross training employees to handle payroll, cash receipting, special assessments, utility payments and the building permit module.
- Continue to meet the State Auditor's goal that the City has independent review of the financial reports. The budget includes funding to continue the contract services for financial review and assistance.
- Continue the conversion and transfer to electronic water meter system in the utility billing module.

2010 ACCOMPLISHMENTS:

- Updated the Sultan Municipal Code – Hosted on code Publishing Site
- Continued the training process for the Financial Systems
- Continue work on the Records Management program to make the minutes, ordinances and resolutions available on the City's web site. Work was done on the filing system to merge, archive and purge records.
- Met the State Auditor requirement for an independent review of the financial reports. Received an excellent report from the State Auditor for 2009 annual report.
- Adopted a cash and check handling policy

- Assisted with grant management and project close out – Sultan Basin Road, JAG grant, COPS grant, FEMA flood property buyouts
- Title reports for proposed property acquisition
- Public records requests – completed several large requests.

The budget includes \$3.600 for professional services to contract for an independent review of the financial records and annual report. Scheduled training includes the annual Springbrook Conference and Washington Finance Officers Conference.

001 General Operating Fund		2008	2009	2010	2011
Account	Finance Description	Actual	Actual	Actual	Adopted
001-015-514-23-100	Salaries and Wages	13,672	24,175	26,234	25,995
001-015-514-23-200	Benefits	4,476	8,197	9,496	10,725
001-015-514-23-310	Operating Supplies	69	172	0	0
001-015-514-23-320	Office Supplies	1,510	308	199	300
001-015-514-23-411	Professional Services	1,995	4,022	3,912	3,600
001-015-514-23-412	Audit Costs	5,429	3,632	2,997	4,000
001-015-514-23-430	Travel and Seminars	1,399	1,056	1,028	1,000
001-015-514-23-490	Miscellaneous	701	542	471	500
001-015-514-23-491	Bank Fees	563	801	839	400
001-015-514-78-461	Payment of Judgments and Sett	727	0	4,750	0
001-015-514-23-640	Capital Outlay - Equipment	70	2,045	0	0
001-015-514-23-641	Records Management Grant	1,867	4,489	0	0
	Total Finance	32,478	49,438	49,924	46,520

Note: In 2009 salaries and benefits increased in the Finance Department when two full time employees were hired to management the utility billing and assist with other financial matters. The previous Utility Clerk only processed utility payments and the salary and benefits were paid by water, sewer and garbage funds.

Grants & Economic Development Department

2011 Grants and Economic Development Goals/Objectives

Write and coordinate Federal, State, and County grant applications for the City of Sultan. Work with engineers and administrative staff to produce quality grant applications. Give presentations to government committees for grant projects. Monitor the progress of grant funded projects and quarterly/annual reporting. Orchestrate ground breakings, ribbon cuttings, and dedications of successful grant funded projects. Nominate and complete applications of successful grant funded projects for statewide achievement awards and recognition. Sit on grant review teams for Snohomish County Regional and Countywide Transportation grant applications, and the Snohomish County Community Development Block Grant Technical Advisory Committee.

Network with the business community for the purpose of Economic Development; assessing their needs and providing assistance through the City and Snohomish County resources. Develop marketing tools and make available to developers through a variety of media resources.

Roles and Responsibilities

Planning and coordinating the annual grant/loan application process for all new grants and loans; organize and conduct interdepartmental and agency meetings to identify and prioritize project funding needs.

Research and write grant applications as needed for the City of Sultan – All of which includes working with City Administration, Staff and Consultants, depending on the nature of the project.

Monitor present business activity, developing ways to retain current businesses and assist in their development and growth and attracting new businesses to the City.

2011 Grant Goals and Objectives

The primary focus for seeking grant funds in 2011 will be for projects such as the

1. Waste Water Treatment Plant Short Term Improvements \$ 3,500,000
2. Sultan Basin Road/US 2 Phase III \$ 2,000,000
3. Alder Street Overlay \$ 200,000
4. Coordinated Prevention Grant (Cleanup Day) \$ 6,000
5. Work with the Mayor and Council lobbying the State Legislature for Wastewater Treatment Plant and US 2/Sultan Basin Road Realignment Funding.

Attend workshops and conferences throughout the year that educate and provide valuable networking opportunities with outside agencies

Continued partnering with Snohomish County Infrastructure Coordinating Committee (ICC) on countywide transportation projects and issues.

Economic Development 2011 Goals and Objectives

Business Development/Retention

Assist Mayor Eslick in providing Quarterly Workshops for local businesses

- Assist Mayor Eslick in holding Quarterly Business Roundtables
- Organize an Economic Development Tour of Sultan Businesses for the Mayor, Council and Planning Boardmembers.
- Work with business owners to retain and attract business with specific needs.
- Weekly meetings with the Mayor for Business Retention
- Retain and assist Sultan businesses.
- Continued work with the City's Webmaster, Snohomish County Economic Development, the Economic Development Council of Snohomish County and Snohomish County Tourism utilizing web presence and technical expertise to highlight tourist activities in Sultan.
- Continued partnering with Snohomish County Parks & Recreation locating a regional sports park and shooting range near Sultan.
- Develop, implement, and participate in special business community events to promote business development and vitality. Conduct meetings/workshops with the business community and other stakeholders.
- Facilitate or participate in Grand Openings/Open Houses/Ribbon Cuttings

Routinely review the Pending and New Business License listing, contact and welcome new businesses to Sultan.

Lobbying Efforts

Work as a Lobbying Assistant for the Mayor, City Council and the government relations consultant that the City secures for additional funds for the Waste Water Treatment Plant expansion. Attend Legislative meetings and workshops and attend the 2011 AWC Legislative Session in Olympia.

Volunteer Program Goals and Objectives

The Volunteer Coordinator recruits, assists in training, and manages volunteers for various City of Sultan projects that address specific program and community needs. The volunteers recruited by the volunteer coordinator should reflect a balance of students, local community service organizations, and others who can participate in a range of volunteer service projects. Basic volunteer service project categories include one-day, short-term, and long-term service projects

Recruit required number of volunteers (varies by site)

- Recruit volunteers to commit to one-day, short-term, and long-term volunteer projects (details of the size and scope of these projects will be provided by the City of Sultan staff)
- Market the City of Sultan Volunteer Program to local community organizations, student groups, faculty, and staff to obtain volunteers, and collaborate on service events
- Co-facilitate and support training of all volunteers. Site staff will work with the Volunteer Coordinator to make sure that all volunteer trainings meet the City of Sultan quality standards.

Continue building a strong and healthy Volunteer Program. Support, encourage and appreciate the volunteers in their commitment to making Sultan a better place for everyone to live. Organize volunteer meetings and volunteer participation in events. Publicly thank the volunteers through Appreciation Ceremonies and Programs.

Volunteer Programs Include:

- COMMUNITY BLOCK WATCH There are 156 Community Block Watch Members . The spirit of the Neighborhood Block Watch Program is “Neighbor watching out for their neighbor and working WITH law enforcement.” Block Watch people are the eyes and ears for the police when they aren’t there.
- BLOCK WATCH PARK PATROL – New Volunteer Program At the May Block Watch meeting, Chief Brand presented “Block Watch Park Patrol” to the volunteers. The focus was on the history and purpose of the Community Block Watch Program.
- SULTAN FAMILY SAFETY RODEO – New Volunteer Program
An annual community event requiring an average of 25 volunteers assisting various public safety organizations in Snohomish County to promote child and public safety to Sultan community members.
- EMERGENCY EVACUATION DRILL – New Volunteer Program
Approximately 10 volunteers assist the Police and Fire Departments and Sultan School District directing students from Sultan Elementary, Middle and High Schools along the evacuation route.
- GRAFFITI REMOVAL - Volunteer removal of graffiti in Sultan and Gold Bar through a Local Interagency Agreement.
- ANNUAL CLEANUP CONTEST - Volunteer coordination of approximately 25 volunteers picking up street and park litter, working with the Sultan Boys and Girls Club and Sultan School District.
- PROJECT MAIN STREET - Working with approximately 25 volunteers to beautify Sultan’s “Curb Appeal” on US 2 and Main Street.

- **ADOPT A STREET LITTER PICK UP PROGRAM** - There are 22 streets in Sultan that have been adopted by 341 volunteers who regularly pick up street and park litter in the City. *There are 16.9 miles of roadway in Sultan *Source: Transportation Improvement Board. Of those 16.9 miles of roadway, 11.143 miles have been adopted by volunteers.*
- **SERVE FEST** -An annual volunteer effort sponsored by faith based organizations. There are approximately 35 volunteers who have cleaned headstones in the park, painted crosswalks and general sidewalk and street maintenance in the City.

2010 Accomplishments Grants, Economic Development and City-Wide Pride

Grants 2010 Accomplishments

As of October, 2010, the City of Sultan has applied for \$10,510,009 in grant funding. The applications ranged from a Pedestrian and Bicycle Bridge over the Sultan River and safe bypass through Sultan, completion of the US 2 and Sultan Basin Road Realignment, Public Defender assistance, Repetitive Flood Loss Buyout, Teen Court, a waterline completion, sidewalks on 1st Street, Main Street overlay, and Community Policing.

The administration, Mayor and City Councilmembers joined the City's Government Relations Consultant in Olympia and Washington DC to lobby seeking funding for the Wastewater Treatment Plant and completion of the US 2 and Sultan Basin Road Realignment Phase III.

Pending: \$5,679,787

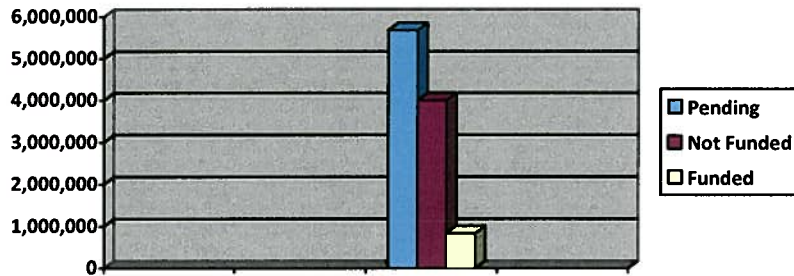
- Office of Public Defense – Public Defender Grant: \$ 20,400
- TIGER II – US 2/Sultan Basin Rd. Construction: \$ 3,200,000
- Federal Appropriations Proviso – Sultan Basin Rd: \$ 1,000,000
- 1st St. Sidewalks: \$ 100,000
- Main St. Preservation (6th to US 2) \$ 88,000

Funding Secured: \$ 830,222

- 2nd Street Phase II: \$ 222,000
- US 2 & Sultan Basin Rd. Matching Funds: \$ 72,000
- Legislative Proviso for WWTP Improvements: \$ 335,000
- Cleanup Day Grant (2 Year Funding): \$ 4,723
- Flood Damage Prevention Buyout Program: \$ 150,000
- Community Policing Grant: \$ 10,000
- Teen Court Grant: \$ 36,500

Not Funded: \$4,000,000

- Bicycle & Pedestrian Bridge and Bypass Through Sultan: \$4,000,000



Economic Development 2010 Accomplishments

The Grants and Economic Development Coordinator worked closely with the Mayor planning an aggressive Business Retention and Education calendar for 2010.

Business Roundtables

- January 16, 2010 - Food Service
- February 23, 2010 - Retail Business
- March 31, 2010 - Industry
- September 25, 2010 - Downtown Business Fair
- November 16, 2010 - All Businesses

Business Workshops & Tours

- January 15, 2010 - Business 101
- March 19, 2010 - Finance and Taxes
- May 1, 2010 - Industry Tour for Mayor, Council and Planning Board members
- September 25, 2010 - All Businesses ~ Downtown Business Fair
- October 1, 2010 - Press Releases/Marketing on a Shoestring
- November 12, 2010 - Website Promotion

New Businesses:

- R & R Trading Post – Retail business on Main Street OPENED
- Text UR Tacos – Restaurant on Main Street OPENED
- Dangles – Jewelry Store on Main Street OPENED
- Prospectors Plus – Prospecting business on Main Street OPENED
- **GROW** Washington – Business Development & Marketing business on Main Street OPENED

179 Business Licenses Approved; 39 Renewals; 62 Home Occupation Applications Received

Council Legislative Action:

Reduced the industrial lot size from 1 acre to .5 acre
Eliminating the Industrial Park Plan

Business Recognition:

Flat Iron Gallery ~ 30 Years in Sultan
Prospectors Plus ~ New Business



CITY-WIDE PRIDE Volunteer Program

Volunteer hours are very difficult to capture because volunteers for the most part are modest and private about what they give to their community. It is my best estimation that approximately **150 – 250 hours** are donated by volunteers each month to their community.

- **COMMUNITY BLOCK WATCH** There are 156 Community Block Watch Members. In November 2007 Mayor Carolyn Eslick gathered together 75 community members in the Middle School Commons and had the first Block Watch meeting in Sultan. Since that time the Block Watch Program has grown to over 130 community Block Watchers and 8 Block Watch Captains.

The spirit of the Neighborhood Block Watch Program is “Neighbor watching out for their neighbor and working WITH law enforcement.” Block Watch people are the eyes and ears for the police when they aren’t there.

- **BLOCK WATCH PARK PATROL – New Volunteer Program** 108 Hours - 4 Volunteers
At the May Block Watch meeting, Chief Brand presented “Block Watch Park Patrol” to the volunteers. The focus was on the history and purpose of the Community Block Watch Program. The volunteers were taught how to do Park Patrol
- **SULTAN FAMILY SAFETY RODEO – Saturday, May 15, 2010 - New Volunteer Program** 160 Hours - 26 Volunteers
The program included the Washington State Patrol; Search and Rescue; Child Identification; Dept. of Emergency Mgmt. Command Vehicle ;Child Restraint Coalition; 911 Simulator; Bicycle Safety Rodeo; Sultan Boys and Girls Club; Graffiti Removal Demonstration



- **EMERGENCY EVACUATION DRILL – October, 2010 - New Volunteer Program** 30 Hours. 10 Volunteers assist the Police and Fire Departments and Sultan School District directing students from Sultan Elementary, Middle and High Schools along the evacuation route.
- **SULTAN POLICE DEPARTMENT VOLUNTEER PROGRAM** 480 Hours
4 regular volunteers work independently and together:
Producing Monthly Police Reports
Office and Administration Work

- GRAFFITI REMOVAL 37 Hours
- CLEANUP RIVER AND SPORTSMEN PARKS – Saturday, April 10 & 17
381 Hours - 14 Volunteers
- 3RD ANNUAL CLEANUP CONTEST – Saturday, April 17, 2010 147 Hours
22 Volunteers - 80 Yellow Bags filled
- VOLUNTEER APPRECIATION DINNER – April 20, 2010
67 Volunteers attended. This dinner honors volunteers in the community and was completely STAFFED with volunteers.
- PROJECT MAIN STREET – Saturday, May 8, 2010
148 Hours - Cleanup of Traveler’s Park, Main Street Island and sidewalks along US 2
- ADOPT A STREET OR PARK PROGRAM 983 Hours – 341 Volunteers
Volunteer Program Managers: Bob and Teresa Knuckey. 22 Streets have been adopted. There are 16.9 miles of roadway in the city and of those, 11.3 have been adopted by volunteers.



- YELLOW BAG LITTER PICKUP PROGRAM - 262 Yellow Bags have been distributed to volunteers.
- STORMWATER DRAIN MARKERS 16 Hours
1 volunteer installed 50 markers identifying stormwater drains, “Puget Sound Starts Here”.
- SERVE FEST – August 8, 2010 175 Hours
35 Volunteers from Faith Based Organizations painted crosswalks



Other Community Pride Projects

- Mayor's Youth Achievement Award
- Mayor's Acknowledgement of Outstanding Citizens at Community Awards
- Block Watch monthly meetings and regular notifications
- 10th Anniversary of the Community Center and Community Family Portrait
- Volunteer Appreciation Dinner
- Mayor Eslick and Administration Networking and interaction with Sultan High School Students – 4 Visits
- Student Representation on City Council Recruitment

Account	001 General Operating Fund				
	Grants/Economic Dev Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-020-514-60-100	Salaries and Wages	5,415	18,422	18,297	14,729
001-020-514-60-200	Benefits	1,451	4,979	4,954	4,811
001-020-514-60-310	Operating Supplies	41	0	-211	0
001-020-514-60-311	Economic Development	0	1,095	157	2,000
001-020-514-60-320	Office Supplies	1,495	1,258	211	200
001-020-514-60-350	Small Tools/Minor Equipment	0	0	0	0
001-020-514-60-410	Professional Services	0	308	0	50
001-020-514-60-420	Communication	0	0	40	50
001-020-514-60-430	Travel and Seminars	633	1,395	1,387	1,500
001-020-514-60-490	Miscellaneous	205	39	464	100
001-020-514-60-491	Volunteer Program	0	344	333	700
001-020-514-60-640	Capital Outlay - Equipment	0	0	0	0
	Total Grants/Economic Dev	9,239	27,841	25,633	24,140

Legal Services

General legal services for the city.

001 General Operating Fund		2008	2009	2010	2011
Account	Legal Services Description	Actual	Actual	Actual	Adopted
001-025-515-20-100	Salaries and Wages	3,434	3,857	3,839	3,736
001-025-515-20-200	Benefits	1,108	1,232	1,245	1,458
001-025-515-20-410	Professional Services	51,531	79,892	82,874	80,000
001-025-515-70-510	Crime Victim Services	1,408	572	444	750
	Total Legal	57,481	85,554	88,403	85,944

Other Government Services:

Other government services are shared expenses that cannot be specifically allocated to a particular budget. Budget items include general office supplies, utility costs, communication, insurance, organization dues and legal notices.

001 General Operating Fund		2008	2009	2010	2011
Account	Other Governmental Service Description	Actual	Actual	Actual	Adopted
001-035-518-10-310	Office/Operating Supplies	4,214	3,107	8,344	7,200
001-035-518-10-340	Books and Periodicals	0	0	8,958	50
	Small Tools/Minor				
001-035-518-10-350	Equipment	332	0	78	0
001-035-518-10-410	Professional Services	465	2,982	2,992	2,050
001-035-518-10-420	Communication	6,756	10,454	8,296	7,000
001-035-518-10-440	Advertising and Legal Notices	5,516	7,304	2,364	2,000
001-035-518-10-450	Rentals	959	353	0	500
001-035-518-10-460	Insurance	16,386	25,644	27,385	18,500
001-035-518-10-470	Utilities	4,564	5,348	4,915	7,500
001-035-518-10-480	Repair and Maintenance	7,041	3,610	1,681	1,000
001-035-518-10-490	Miscellaneous	1,187	1,164	350	1,000
001-035-519-90-490	Organization Dues	3,100	2,581	3,416	3,100
001-035-518-10-530	Water Service Interfund	0	0	0	340
001-035-518-10-620	Capital Outlay - Buildings	7,567	4,068	624	0
	Total Other Services	58,087	66,615	69,404	50,240

Law Enforcement

The Mission of the Sultan Police Department, through a contract with the Snohomish County Sheriff's Office is to; To Protect and Serve Our Community and our Values are Integrity - Dignity - Commitment - Pride.

The support staff, deputies and detectives are in service and available twenty four hours a day, seven days a week, available to respond to 911 calls, provide proactive patrol and traffic enforcement to follow the mission and live by the values which makes us very proud to report some of the accomplishments in 2010.

As of the end of August 2010 a total of 5,050 calls for service were handled in the City of Sultan, which is down from 5,383 calls for service during the same time period in 2009. There has seen a slight reduction in theft, burglary, vehicle theft and vandalisms again this year.

Although crime prevention and enforcement of laws are the primary responsibility, staff have been working on a number of other tasks in 2010.

2011 Work Plan

Below is a bullet list of items we expect work on in 2011 but is not an all inclusive list.

- ❖ Sultan and East County Deputies participated in "shoot don't shoot" training with Sultan's insurance carrier from Association of Washington Cities.
- ❖ Trained and began a partnership with Sultan Community Service Offer Victoria Forte.
- ❖ Continue to update portions of Sultan Municipal Code, such as alarms and nuisances.
- ❖ Continue to work with Snohomish County Department of Emergency Management, on emergency preparedness, including working on the evacuation sirens, school drills and emergency drill for the City of Sultan
- ❖ Complete the update of Sultan Police website
- ❖ Complete concealed weapons permit process and have it available to Sultan city residents.
- ❖ Seek out grant opportunities.
- ❖ Continue working with community leaders and social services on our chronically homeless issues.
- ❖ Ensure all Sultan Deputies complete at least 24 hours of training by the end of 2011.
- ❖ Increase bicycle patrols in Sultan during fair weather.
- ❖ Hold the third annual Sultan Safety Fair May 14, 2011.
- ❖ Continue working with city staff, Sultan Fire and School District staff to maintain communications and preparedness.
- ❖ Develop a drug education program for parents and students
- ❖ Continue working with and developing our Block Watch program.

2010 Accomplishments

- ❖ Applied for and received a final revised budget for our 2008 COPS Technology Grant
- ❖ Receive two portable cameras or remote / portable use around Sultan
- ❖ Planned a Citizen Emergency Response Team (CERT) Training course with Snohomish County Fire District 5 and Snohomish County Department of Emergency Management. 32 Citizens completed this course.
- ❖ Worked with Connie Dunn, other city staff and more than 30 other Snohomish County agencies to organize and complete the five years Snohomish County All Hazards Mitigation Plan and submit it to the federal government.
- ❖ Conducted monthly Block Watch meetings with community members to learn about different aspects of criminal justice and share information on crime prevention.
- ❖ Sheriff's Office Volunteer Kathy Weideman is now tracking burglaries, theft, vehicle thefts and recoveries in Sultan and East Snohomish County.
- ❖ SRO Tom Dittoe worked with students and staff of Sultan High School to present "Every 15 Minutes", a program designed to raise the students awareness of the number of deaths and impacts that Driving While Under the Influence of Intoxicants can have.
- ❖ Police staff has worked with local business people, city staff, Mayor Eslick and Council to resolve the long standing issues with chronically homeless in Sultan. To that end the City implemented a trespass program with local businesses that have been repeatedly victimized by the same people. This program prohibits the offending party from entering the business they have been victimizing.
- ❖ Introduced and Council passed Sultans' Panhandling Ordinance.
- ❖ Due to several citizens complaints about aggressive peddlers and solicitors, staff introduced an updated business License Code, which includes restrictions for peddlers and solicitors.
- ❖ Received a Justice Assistance Grant (JAG) which funded overtime for deputies to attend Safe Stop at the Sultan Boys and Girls Club on Saturday nights.
- ❖ Purchased two new bicycles for patrol and other safety materials, including reflective vests for Block Watch in the park and other city programs.
- ❖ Held the second annual Sultan Safety Fair at River Park, with citizens attending to learn about fire, water and rime safety tips. Representatives from Snohomish County Department of Emergency Management, Fire District 5, Washington State Patrol, Search and Rescue and many more were on hand to hand out safety information and show displays.

The 2011 budget includes a 3% increase in the contract with the Snohomish County Sheriff's Office in accordance with the five year contract signed in 2009.

001 General Operating Fund					
Law Enforcement		2008	2009	2010	2011
Account	Description	Actual	Actual	Actual	Adopted
001-040-521-20-100	Salaries and Wages	408,514	52,149	0	1,137
001-040-521-20-200	Benefits	137,836	12,125	0	468
001-040-521-20-210	Benefits - Disability Insurance	17,489	18,358	20,148	21,683
001-040-521-20-220	Uniforms	1,402	0	0	0
001-040-521-20-230	Pre Employment Testing	463	-25	0	0
001-040-521-20-310	Operating Supplies	4,611	2,289	386	150
001-040-521-20-320	Office Supplies	2,074	119	47	0
001-040-521-20-350	Small Tools/Minor Equipment	291	0	0	0
001-040-521-20-360	Vehicle Operation/Maintenance	25,809	1,033	0	0
001-040-521-20-370	Vehicle Repair	9,512	1,271	0	0
001-040-521-20-380	Grant Programs	0	21,099	67,753	0
001-040-521-20-410	Professional Services	59,121	46,202	0	0
001-040-521-20-411	Professional Service - SnoCty	102,461	693,691	854,191	888,755
001-040-521-20-420	Communication	13,577	1,920	0	0
001-040-521-20-430	Travel and Seminars	2,162	0	0	0
001-040-521-20-450	Rentals	3,162	3,301	0	0
001-040-521-20-460	Insurance	16,237	0	0	1,000
001-040-521-20-470	Utilities	5,233	2,269	0	0
001-040-521-20-480	Repair and Maintenance	3,810	0	0	0
001-040-521-20-490	Miscellaneous	1,049	515	10	500
001-040-521-78-461	Payment of Judgments and Sett	250	305	0	0
001-040-521-20-500	Intergovernmental - SNOPAC	71,136	91,965	85,079	68,000
001-040-521-20-510	Intergovernmental - Drug Task	0	0	14,148	13,316
001-040-521-20-640	Capital Outlay - Equipment	1,734	516	300	0
	Total Law Enforcement	887,933	949,102	1,042,062	995,009

001 General Operating Fund					
Law Enforcement		2008	2009	2010	2011
Account	Description	Actual	Actual	Actual	Adopted
001-045-521-90-411	Professional Service - Court A	20,709	22,100	18,153	18,400
	Professional Services -				
001-045-521-90-412	Prosecutor	17,572	16,565	11,590	17,000
001-045-521-90-491	Miscellaneous - Court Filing F	16,405	13,625	12,306	12,000
001-045-521-90-492	Miscellaneous - Jail Fees	129,528	60,935	57,375	68,000
001-045-521-90-500	State Violation Remittance	0	0	0	0
	Total Court Services	184,213	113,225	99,424	115,400

Community Development Department

THE COMMUNITY DEVELOPMENT DEPARTMENT COORDINATES ALL PLANNING AND LAND USE ACTIVITIES, ENVIRONMENTAL, AND BUILDING PERMIT AND INSPECTION ACTIVITIES WITHIN THE CITY.

THE MISSION OF THE DEPARTMENT IS TO:

- *ENHANCE THE QUALITY OF LIFE OF SULTAN'S RESIDENTS AND VISITORS BY PROMOTING AND MANAGING QUALITY LAND USE DEVELOPMENTS AND CONSTRUCTION PROJECTS;*
- *ACTIVELY SEEK OUT OPPORTUNITIES TO ASSIST EXISTING BUSINESSES TO GROW, PROSPER, AND PROVIDE EVER BETTER SERVICES AND PRODUCTS TO THEIR CUSTOMERS;*
- *ACTIVELY PROMOTE SULTAN AS A LOCATION FOR QUALITY NEW BUSINESSES TO LOCATE, BECOME PROFITABLE, AND PROVIDE SERVICES TO THE COMMUNITY.*

PLANNING DIVISION

The Planning Division develops, manages, and implements land use systems of the City. The Comprehensive Plan contains the policies that the community has developed to guide its future growth and development. The 2011 budget provides for completion of a two-year contract to update the Comprehensive Plan and development regulations. This will result in a Plan that is fully coordinated with the City's Park Recreation and Open Space (PROS) Plan, the General Sewer Plan, the Water System Plan, the Critical Areas Ordinance, the new Zoning Code, and the new Land Division Code.

Development of the new Zoning Code and the new Land Division Code are being constructed largely by in-house staff and the Planning Board without additional budgetary allocation.

The other main goal of the Planning Division for 2011 is to fine-tune and fully integrate the Springbrook Permit System with the City's Springbrook Financial Management System. This will allow single-entry computerized entry of permit fee payments, saving much time and opportunity for data entry error.

Due to the scale of the ongoing Comprehensive Plan and Development Code projects, the Planning Division is not undertaking any sizeable new initiatives for the 2011 budget year.

2011 Planning Division Goals

1. Goal: Complete Update of the Comprehensive Plan for the 2011 Update Cycle.
2011 Tasks include:

- a. Ongoing Implementation of the Community Involvement Program
 - b. Coordinate with Consultant and City Administrator to Assemble Draft of updated plan.
 - c. Undertake hearings, Environmental Review, and adoption process leading to adoption of 2011 Comprehensive Plan by end of 2011.
2. Goal: Revise Development Codes to coincide with adoption of 2011 Comprehensive Plan, including:
- a. Convert Title 16 to be a stand-alone Zoning Code
 - i. Zone Descriptions: Construct “table-driven” code to simplify reference to uses allowed in each zone and allow comparisons among zones.
 - ii. Level I, II, III, IV, V Procedure Format: Provides one set of procedures in one code section for all applications. Simplifies customer understanding of application processes.
 - iii. Nonconforming Use: Clarify confused standards for nonconforming use applications.
 - iv. Variance process and standards: No functional variance process present anywhere in existing code. Public needs clear standards on how to qualify for variance to specific code requirements.
 - b. Development of new Title 19, stand-alone Land Division Code: Land Division procedures need to be consolidated into clear/concise document instead of scattered throughout three different titles of the SMC.
 - c. Decommission Title 21: Move functions of existing Title 21, into stand-alone Zoning Code and stand-alone Land Division Code. Current Title 21 is a random mix of zoning, land division, and rezone processes that do not properly relate to Title 16 where these processes are implemented.
3. Goal: Integrate Springbrook land use process tracking system with Springbrook financial management system for fully seamless one-stop permit fee payment and accounting system.

Building Division:

In mid-2008, the in-house building official/structural inspector position was vacated. Recognizing the reduction in permit applications, and the resulting loss of building permit revenue, economical alternatives to a full-time city employee were explored. The selected alternative was to contract with Snohomish County for structural plan review and inspection services. This budget provides for continuation of this relationship. The

County is able to provide specialists in residential, commercial, industrial, and fire code processes at a standard cost that the City could not financially support in any other way. This program is doing an excellent job of serving customers and the community at-large in a very economical fashion.

In preparation for a hoped-for upswing in permit activity, this budget provides for a consultant to assist with streamlining and automation of the building permit application system so that we can better serve customers, increase consistency, and manage work load.

Building Division operations also include the flood management functions that are particularly critical to public health and safety in the community.

Due to the demands of the Planning Division for staff time, and due to the large-scale permit system upgrades in 2010 that are still being fine-tuned, the Building Division is not proposing any significant new programs for 2011.

2011 Building Division Goals :

1. **Goal:** Fully integrate Springbrook financial/permit software into permit operations for seamless permit fee intake and accounting.
2. **Goal:** Monitor computerized permit process for efficiencies and streamlining opportunities. Implement changes as appropriate.
4. **Goal:** Continue contract relationship with Snohomish County for plan review and inspection services. Monitor services for quality customer service.
5. **Goal:** Implement customer satisfaction questionnaire program for persons interacting with building permit system. Implement changes as appropriate.

Community Services Officer Program:

The Community Services Officer has developed the foundation of a significant animal control and code compliance program in the community without the need for major code modifications. Community outreach and individual customer contact have resulted in remarkable upgrades in community standards.

For the calendar year, as of current date, the Community Services Officer has responded to 182 animal-related calls for service . The number of wayward and troublesome animals in the community is noticeably decreased due to these efforts.

The Community Services Officer is also responsible for enforcement of various zoning, property maintenance, and right-of-way obstruction standards. Like the animal control portion of the job, these issues are addressed as complaints are received from the public or from law enforcement personnel

Code standards in the SMC for private property upkeep/maintenance only apply to situations that have degenerated to the level that the city is prepared to declare them to be a public nuisance. This limits the range of complaints that can be addressed, but the position is beginning to make a difference in the appearance of the community as awareness of the property maintenance issue grows.

The City also does not have any codes regulating the general condition or habitability of structures until they present a danger to the public. Complaints about the appearance or interior conditions of a structure are not covered by City Codes.

2011 Community Services Officer Program Goals :

1. Goal: Fully integrate Springbrook financial/permit software into permit operations for seamless permit fee intake and accounting.
2. Goal: Monitor computerized permit process for efficiencies and streamlining opportunities. Implement changes as appropriate.
3. Goal: Continue contract relationship with Snohomish County for plan review and inspection services. Monitor services for quality customer service.
4. Goal: Implement customer satisfaction questionnaire program for persons interacting with building permit system. Implement changes as appropriate.

COMMUNITY DEVELOPMENT DEPARTMENT

2010 GOALS AND ACCOMPLISHMENTS

1. Goal:

Undertake Update of the Comprehensive Plan for the 2011 Update Cycle.

- Developed and implemented Community Involvement Program, ongoing
- Completed Goals and Policies for 2011 Comprehensive plan. Beginning technical support work to implement policies.
- Selected consultant for Comprehensive Plan project, issued contract.
- Consultant fully engaged, Comprehensive Plan project under way.
- Assembled Goals and Policies section of Comprehensive Plan.

- Technical and implementation sections will be assembled by third quarter of 2011.
2. **Goal:** Continue revision of codes on priority list that have not been completed during 2009 including:

Note: This goal is being completed by Planning Board and in-house staff without separate budget allocation.

a. Title 16, Unified Development Code Update;

- PUD removed from Title 16
- Separate Land Division Code under construction.
- “Table-Driven” Zoning Code not completed in 2010, move task to 2011. A “Table-Driven” Code puts all uses of all zones into a single table so that citizens and staff can quickly see what is allowed and compare one zone to the next.
- Implemented Public Involvement Process (SMC 16.34)
- Nonconforming Use section not addressed in 2010, move task to 2011.

b. Title 21, Other Land Uses.

- This section not addressed in 2010, move task to 2011. Title 21 will be decommissioned when all of its topics are addressed in the new Zoning Code and the new Land Division Code.

3. **Goal:** Complete implementation of Springbrook Permit Tracking Module for computerized issuance and tracking of permit processes.
- Installed and customized Springbrook Permit Module.
 - System is operational and used for permit process.
4. **Goal:** Implement streamlined permit processing including front counter permit intake review and immediate verification of complete application submittal.
- Constructed application packets for all land use processes. These packets include examples and simple directions for completing the applications. They are available in lobby display racks for direct customer access. Application process is as streamlined as it can be at this time. Further streamlining is dependent on additional simplification of application processes in the form of new Land Division and Zoning Codes.)
5. **Goal:** Partner with Grants and Economic Development Department to advance commercial development and new visioning for downtown.
- Consultation with several development interests during year. “Downtown Center” development concept being created in new Comprehensive Plan.

BUILDING DIVISION:

1. **Goal:** Fully integrate Springbrook financial/permit software module into permit operations to consolidate permit tracking and financial accounting/management into a single process.
 - Installed and integrated Springbrook Permit Module.

2. **Goal:** Complete revision of permit process and application and permit formats. Permit process is based in the new address file system. All activities will be coordinated through permit coordinator and will be scheduled with the new computerized permit tracking system.
 - Completed address-based file system,
 - Completed development of Application Packets for all procedures.
 - Installed packets in lobby for direct access by customers.

3. **Goal:** Using upgraded application packets and computerized procedure manuals, provide front counter review and immediate checklist response on complete/incomplete applications, and assist applicants to complete their applications.
 - Completed computerized permit system
 - Issued first residential permit in new system in January, 2010. Permit process took 9 days from intake to issuance.

4. **Goal:** Continue plan review, inspection, and fire marshal services contract with Snohomish County.
 - Contract in place and operating well.

2010 Community Service Officer Program Goals :

Animal Control:

1. **Goal:** Provide proper necessary professional care for animals in City custody as a result of enforcement of animal control codes.
 - Care for animals in the city kennel has been provided at a high level at minimal expense.
 - Animals typically spend less than five days in city custody.

2. **Goal:** Advise administration on code standards and operating policies to upgrade animal control program for the health and safety of the community and the animals needing city care.
 - Research on dog park facilities and pet waste management systems
 - Developed and implemented policies and procedures for operation of a legally-based and humane animal control program:
 - Relationship established with NOAH Rescue/Adoption Center
 - Relationship established with Snohomish County Animal Control program

- Animal Adoption process
- Impound procedures
- Payment reimbursement system for temporarily impounded animals
- Public Notice process
- Requirements for vaccination and license for re-claimed pets
- Foster care program for unclaimed animals
- Formal violation notice system for animal care violations and nuisance animals
- Upgraded animal license application
- Coordinated with Police Dept. and City Attorney on development of additional procedures and draft code revisions to improve the animal control program.
 - Research of civil and criminal violation systems, recommendations pending.
 - Quantified process and time lines for notification of impounded/abandoned animals.
- Developed and distributed hand-outs on animal care and management at Shindig, schools, and other sites/events.
 - Responsible pet care flyer
 - Spay/Neuter hand-out
 - Pet License Application Packet

3. Goal: Respond to animal-related complaints as allowed by code.

- 182 animal-related complaints have been acted upon in the period January through September, 2010 (**See Attachment A**).

Code Enforcement:

1. Goal: Conduct public education program on the topic of property maintenance/upkeep.

- Developed and distributed hand-outs on property care and management at Shindig, schools, and other sites/events.

2. Goal: Advise administration on code standards and operating policies to upgrade safety and general appearance of the community.

- Research on code options has been undertaken. No specific code amendments have been recommended due to current community dynamics. Property maintenance codes are available for consideration at the Council's direction.

3. Goal: Respond to property condition complaints as allowed by code.

- 84 property-related complaints have been acted upon in the period January through September, 2010

The following are the budgets for Code Enforcement, Planning and Building:

001 General Operating Fund		2008	2009	2010	2011
Account	Code Enforcement Description	Actual	Actual	Actual	Adopted
001-060-539-30-100	Salaries and Wages	7,883	13,818	14,653	16,350
001-060-539-30-200	Benefits	686	1,885	2,826	4,313
001-060-539-30-310	Office/Operating Supplies	1,081	1,767	1,405	1,700
001-060-539-30-360	Vehicle Operation/Maintenance	0	526	167	500
001-060-539-30-370	Vehicle Repair	0	34	174	300
001-060-539-30-410	Professional Services	5,452	1,540	1,519	1,000
001-060-539-30-430	Travel and Seminars	858	0	582	750
001-060-539-30-460	Insurance	0	0	0	500
001-060-539-30-640	Capital Outlay - Equipment	0	0	0	0
	Total Code Enforcement	15,960	19,570	21,327	25,413

001 General Operating Fund		2008	2009	2010	2011
Account	Planning Description	Actual	Actual	Actual	Adopted
001-065-558-60-100	Salaries and Wages	65,748	86,123	89,148	82,998
001-065-558-60-200	Benefits	20,801	27,459	28,519	34,674
001-065-558-60-310	Office/Operating Supplies	3,512	2,569	547	350
001-065-558-60-340	Books and Periodicals	43	297	17	200
001-065-558-60-341	PB Books and Periodicals	167	190	130	200
001-065-558-60-350	Small Tools/Minor Equipment	0	0	329	200
001-065-558-60-411	Hearing Examiner Service	2,151	815	385	1,500
001-065-558-60-412	Professional Services	217,031	102,108	48,259	33,000
001-065-558-60-420	Communication	5,974	3,773	3,534	3,000
001-065-558-60-430	Travel and Seminars	842	2,690	936	1,000
001-065-558-60-431	PB Travel and Seminars	0	0	160	400
001-065-558-60-440	Advertising and Legal Notices	3,841	1,579	1,349	1,500
001-065-558-60-490	Miscellaneous	444	179	1,555	1,000
001-065-558-60-500	SnoCty Plan/Building Service	1,971	0	1,623	2,500
001-065-558-60-640	Capital Outlay - Equipment	1,953	0	0	0
	Total Planning Dept.	324,478	227,782	176,489	162,522

001 General Operating Fund					
Account	Building Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-070-559-60-100	Salaries and Wages	36,985	22,141	21,839	25,870
001-070-559-60-200	Benefits	6,409	9,112	9,892	15,537
001-070-559-60-310	Operating Supplies	1,795	1,460	194	500
001-070-559-60-340	Books and Periodicals	102	1,255	190	200
001-070-559-60-350	Small Tools/Minor Equipment	-255	52	579	100
001-070-559-60-360	Vehicle Operation/Maintenance	340	0	0	250
001-070-559-60-410	Professional Services	4,371	23,075	5,173	0
001-070-559-60-420	Communication	1,608	1,446	2,131	500
001-070-559-60-430	Travel and Seminars	426	757	1,626	1,500
001-070-559-60-480	Repair and Maintenance	0	0	0	300
001-070-559-60-490	Miscellaneous	-220	81	109	400
001-070-559-60-500	SnoCty Plan/Building Service	7,000	2,838	12,528	10,000
001-070-559-60-640	Capital Outlay - Equipment	5,441	2,068	1,212	0
	Total Building Dept.	64,003	64,287	55,473	55,157

Emergency Management and Public Health:

The General Fund has budget departments for Emergency Management and Public Health. The Emergency Management budget includes funds for the replacement of the City's emergency siren. The following are the budgets for those departments:

001 General Operating Fund					
Account	Emergency Management Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-050-525-50-310	Operating Supplies	0	0	4,810	0
001-050-525-10-500	Depart of Emergency Mgmt	0	1,391	411	4,810
001-050-525-50-620	PUD Siren	0	0	4,916	56,030
	Total Emergency Management	0	1,391	10,137	60,840

001 General Operating Fund					
Account	Health Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-075-562-50-500	Intergovernmental	1,032	1,356	1,138	1,500
	Total Health Dept.	1,032	1,356	1,138	1,500

Library

The City annexed into the Sno-Isle Library District in 2009. The City pays for insurance and building maintenance and utilities. Sno-Isle reimburses the city for 50% of the electrical and gas utility bills.

		001 General Operating Fund			
	Library	2008	2009	2010	2011
Account	Description	Actual	Actual	Actual	Adopted
001-080-572-20-310	Office/Operating Supplies	259	109	0	0
001-080-572-20-460	Insurance	0	0	0	0
001-080-572-20-470	Utilities	2,925	7,864	6,928	6,000
001-080-572-20-480	Repair and Maintenance	1,383	744	562	200
001-080-572-20-500	Intergovernmental - SNOISLE	70,675	0	0	0
001-080-572-20-640	Capital Outlay - Equipment	0	0	0	0
	Total Library	75,241	8,717	7,489	6,200

Parks:

In 2010, the City initiated a planning process in conjunction with the overall update of the City's Comprehensive Plan. The result was the completion of a Parks, Recreation, and Open Space (PROS) Plan for Sultan. The PROS plan serves as a long-range vision for future development and programming of community parks and recreation facilities.

The Sultan community has requested that the City provide a safe environment in the parks by keeping them maintained and clean. Staff has worked with volunteers to monitor the parks and to supplement City provided maintenance. As a result, there is an increased presence of people in the parks, thus lessening vandalism and criminal activity.

Accomplishments for 2010 include:

- Completion of Sultan's Park, Recreation, and Open Space (PROS) Plan.
- Development of partnerships with volunteers to help maintain the Osprey Park trails and other City parks.
- Volunteers provided cleaning and weeding at:
 - Main Street Island in front of the Dutch Cup Restaurant.
 - Water Feature in the Community Roadside Park.

The 2011 Goals for the Parks division are:

- Hiring two part time parks maintenance employees to be exclusively dedicated to the parks. Their focus will be on mowing, trail maintenance, upkeep of flower beds, mole control, and restroom cleaning. Creation of a Master Plan for Sultan River Park.

- Seeking funding opportunities that will assist with Master Plan completion in 2012.
- Seeking property acquisition opportunities for a Community Park.
- Install the swing set donated from Volunteers of America to be placed in Osprey Park.

001 General Operating Fund					
Account	Parks Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-085-576-80-100	Salaries and Wages	6,374	32,855	39,473	40,175
001-085-576-80-200	Benefits	1,357	7,608	9,917	15,277
001-085-576-80-220	Uniforms	320	784	476	500
001-085-576-80-310	Office/Operating Supplies	2,116	2,028	1,970	2,000
001-085-576-80-320	Office Supplies	1,219	357	350	500
001-085-576-80-350	Small Tools/Minor Equipment	424	756	278	200
001-085-576-80-360	Vehicle Operation/Maintenance	409	582	973	1,100
001-085-576-80-370	Vehicle Repair	591	0	112	100
001-085-576-80-410	Professional Services	0	0	30,142	0
001-085-576-80-420	Communication	406	594	636	500
001-085-576-80-430	Travel and Seminars	87	18	10	150
001-085-576-80-450	Rentals	0	642	1,180	500
001-085-576-80-460	Insurance	7,497	0	0	3,500
001-085-576-80-470	Utilities	3,296	2,606	2,596	3,000
001-085-576-80-480	Repair and Maintenance	1,169	2,773	547	2,500
001-085-576-80-490	Miscellaneous	0	96	9	100
001-085-576-80-630	Capital Outlay - Improvements	0	0	0	0
001-085-576-80-640	Capital Outlay - Equipment	1,044	206	120	2,000
001-085-597-55-000	Operating Transfer Out	0	5,000	0	5,000

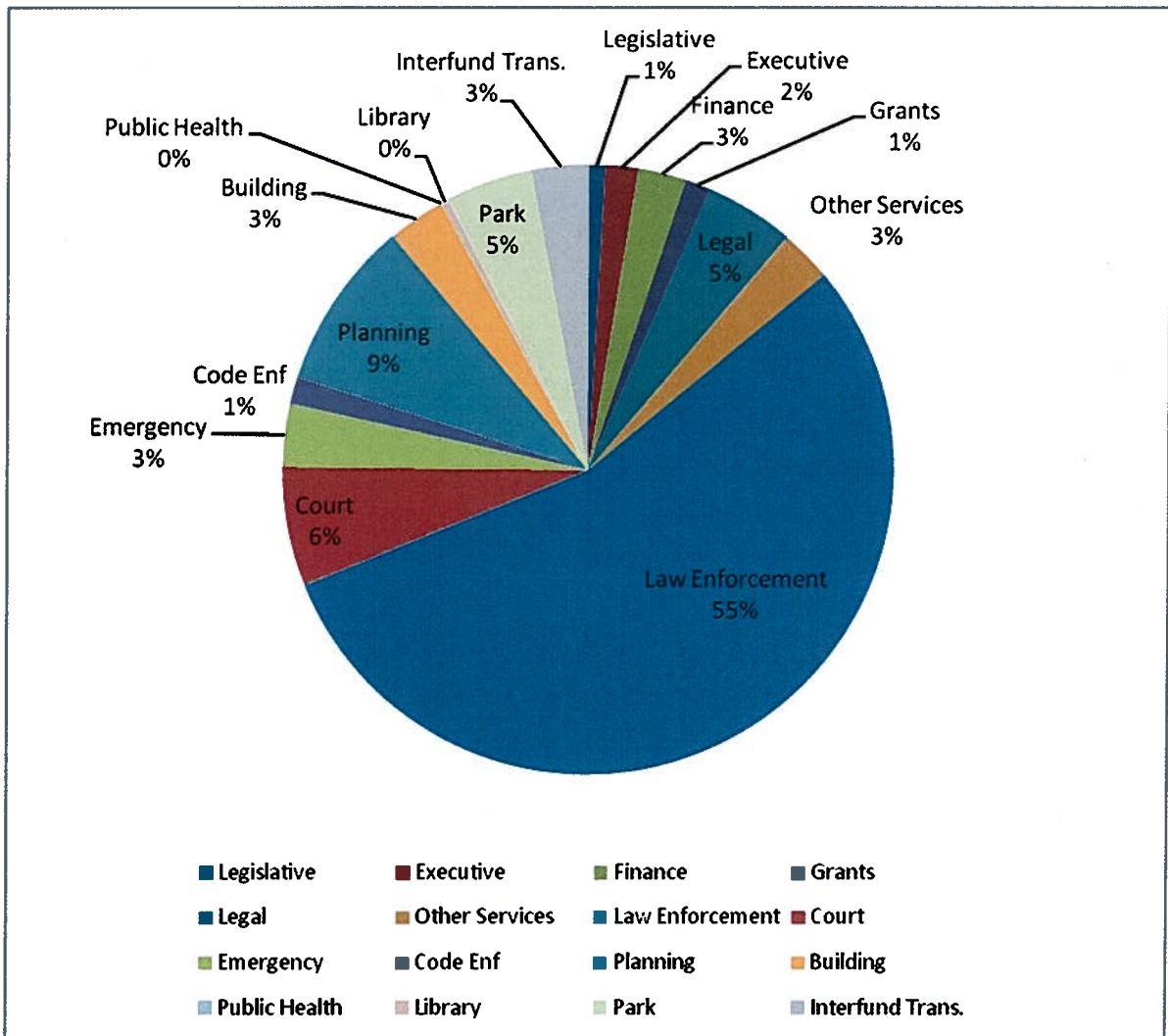
Interfund Transactions:

Includes the payments on the interfund loan and transfers to the IT fund

001 General Operating Fund					
Account	Interfund Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
001-090-581-20-780	Interfund Loan Payment Issued	42,000	42,000	42,000	42,000
001-090-592-22-820	Interfund Interest Payment Iss	4,181	3,500	654	5,000
001-090-597-55-000	Operating Transfer Out	0	2,000	31,082	8,216
	Total Transfers Out	46,181	47,500	73,736	55,216

2011 General Fund Budgeted Expenditures

Legislative	\$14,705.00
Executive	\$31,296.00
Finance	\$46,520.00
Grants	\$24,140.00
Legal	\$85,944.00
Other Services	\$50,240.00
Law Enforcement	\$995,009.00
Court	\$115,400.00
Emergency	\$60,840.00
Code Enf	\$25,413.00
Planning	\$162,522.00
Building	\$55,157.00
Public Health	\$1,500.00
Library	\$6,200.00
Park	\$83,318.00
Interfund Trans.	\$55,216.00
Total	\$1,813,420.00



100 General Fund Contingency

In 2006 the City established a General Fund Contingency and General Fund Reserve Fund with the intent of providing an emergency fund. The intent of the funds is to provide reserves for unexpected events or emergencies.

RCW 35A.33.145 provides that "the total amount accumulated in such fund at any time shall not exceed the equivalent of thirty-seven and one-half cents per thousand dollars of assessed valuation of property within the city at such time". The current assessed value of the property for 2011 is \$384,908,068. This currently limits the amount allowed to be accumulated in the fund to \$144,341

100 General Fund Contingency		2008	2009	2010	2011
Account	Description	Actual	Actual	Actual	Adopted
Resources					
100-000-308-10-000	Beginning Fund Balance	0	14,785	29,370	0
100-000-313-10-000	Sales Tax Excess	10,540	14,585	13,085	13,000
100-000-322-10-000	Building Permit Excess	4,245	0	0	0
	Total Resources	14,785	29,370	42,455	13,000
100-100-597-55-000	Operating Transfer Out	0	0	0	0
100-900-508-00-000	Ending Fund Balance	14,785	29,370	42,455	13,000

107 Drug Enforcement Fund

This fund can only be used for drug enforcement or educational purpose (restricted by state law). The City under an Interlocal agreement is a member of the Snohomish County Regional Drug Task Force. The annual payment for the task force will budget out of the Drug Enforcement Fund.

107 Drug Enforcement Fund					
Account	Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
Resources					
107-000-308-10-000	Beginning Fund Balance	7,686	6,853	6,936	4,825
107-000-351-50-000	Investigative Fund Assessments	0	0	0	0
107-000-357-40-000	Investigative Fund Confiscation	0	0	0	0
107-000-361-11-000	Investment Interest	189	82	16	0
	Total Resources	7,874	6,936	6,952	4,825
Expenditures					
107-107-521-23-310	Operating Supplies	0	0	0	0
107-107-521-23-510	Drug Task Force ILA	1,021	0	2,120	1,091
107-107-597-55-000	Operating Transfer Out	0	0	0	0
	Total Expenditures	1,021	0	2,120	1,091
107-900-508-00-000	Ending Fund Balance	6,853	6,936	4,832	3,734

109 Community Improvement Fund

The Community Improvement Fund is used to track revenues and expenditures for community oriented programs and improvements. The City partners with the School District and Volunteers of America to operate and fund the Safe Stop program. The City will contribute \$1,500 in 2011.

		109 Community Improvement Fund			
Account	Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
Resources					
109-000-308-10-000	Beginning Fund Balance	1,310	1,599	1,399	0
109-000-333-04-200	CTED JAG Grant	0	2,196	7,277	0
109-000-334-04-200	CJ Special Programs - Safe Stop	1,201	1,249	1,594	1,500
109-000-361-11-000	Investment Interest	0	0	5	0
109-000-367-11-001	WASPC Grants	0	12,000	0	0
109-000-397-10-000	Operating Transfer In	0	2,000	0	0
	Total Resources	2,511	19,043	10,275	1,500
Expenditures					
109-573-573-90-640	Capital Outlay - Equipment	0	14,088	482	0
109-573-573-90-641	JAG Grant Expenditures	0	2,196	5,387	0
109-574-574-90-310	Supply - Safe Stop	912	1,361	675	1,500
109-574-574-90-410	Professional Service - Safe St	0	0	0	0
	Total Expenditures	912	17,645	6,544	1,500
109-900-508-00-000	Ending Fund Balance	1,599	1,399	3,731	0

113 BUILDING MAINTENANCE AND REPAIR FUND

In 2008 the City created the Building Maintenance and Repair Fund to provide funding for major building maintenance and repair for city owned properties.

The funding comes from the 1% of the 6% utility tax that was allocated for police equipment replacement prior to contracting with the Snohomish County Sheriff.

The City completed a Facility Study in 2009 to assess building maintenance needs. Life and safety problems identified in the study will be addressed as a priority.

113 Building Maintenance Fund					
Account	Description	2008 Actual	2009 Actual	2010 Actual	2011 Adopted
Resources					
113-000-308-10-000	Beginning Fund Balance	0	20,000	72,576	64,000
113-000-316-41-000	Utility Tax - Electrical	0	696	3,025	3,000
113-000-316-43-000	Utility Tax - Gas	0	253	1,204	1,200
113-000-316-47-000	Utility Tax - Telephone	0	578	2,332	1,500
113-000-367-19-000	Contributions	20,000	0	18,557	0
113-000-395-10-010	Sale of Fixed Assets	0	65,000	0	0
113-000-397-10-010	New Account	0	10,634	0	0
113-000-397-10-000	Operating Transfers In	0	0	0	0
	Total Resources	20,000	97,161	97,695	69,700
Expenditures					
113-113-597-00-100	Salary and Wages	0	0	0	793
113-113-597-00-200	Benefits	0	0	0	242
113-113-597-00-310	Operating Supply	0	0	1,878	795
113-113-597-00-410	Professional Service	0	0	0	0
113-113-597-00-480	Repair and Maintenance	0	0	1,238	4,500
113-113-597-00-620	Capital Outlays - Buildings	0	24,585	31,362	40,000
	Total Expenditures	0	24,585	34,478	46,330
113-900-508-00-000	Ending Fund Balance	20,000	72,576	63,217	23,370

114 Information Technology (IT) Fund

IT Fund:

In 2009, the City began the process of standardizing the computers and servers in all city departments. The Building permit module will be updated and use will be implemented in 2010. The City contracts with Irongoat Inc. to provide internet and web page service.

The challenge staff has faced is being able to determine the cost of IT services when they are allocated into several budgets. The recommendation is to create an IT fund and provide for interfund transfers from the operating funds to cover expenses. The following is the proposed budget:

114 IT Fund		2008	2009	2010	2011
Account	Description	Actual	Actual	Actual	Adopted
Resources					
114-000-308-10-000	Beginning Fund Balance	0	0	0	0
114-000-361-11-000	Investment Interest	0	0	0	0
114-000-397-10-010	Operating Transfer In	0	0	30,400	38,558
	Total Resource	0	0	30,400	38,558
Expenditures					
114-114-518-80-310	Operating Supply	0	0	0	500
114-114-518-80-410	Professional Service	0	0	10,123	6,900
114-114-518-80-480	Repair and Maintenance	0	0	0	10,068
114-114-518-80-640	Capital Outlay - Equipment	0	0	0	15,640
	Total Expenditures	0	0	10,123	33,108
114-900-508-00-000	Ending Fund Balance	0	0	20,277	5,450

CONTENTS:

GENERAL FUNDS DETAILED BUDGET

- 001 GENERAL FUND**
- 100 GENERAL FUND CONTINGENCY**
- 107 DRUG ENFORCEMENT FUND**
- 109 COMMUNITY IMPROVEMENTS FUND**
- 113 BUILDING MAINTENANCE FUND**
- 114 INFORMATION TECHNOLOGY FUND (IT)**

General Ledger

Budget Analysis Report

User: laura

Printed: 01/25/11 - 03:40PM

Fiscal Year: 2011



2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted	
0.00	0.00	0.00	0.00	001	GENERAL FUND						
0.00	0.00	0.00	0.00	R01	Beginning Fund Balance						
0.00	0.00	0.00	0.00	308-10-000	Beginning Fund Balance	0.00	0.00	0.00	0.00	0.00	0.00
Beginning Fund Balance Totals:											
0.00	0.00	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00
562,159.37	572,959.24	584,046.00	331,436.97	R10	Taxes						
310,001.79	276,000.10	276,000.00	226,026.61	311-10-000	Real and Personal Property Tax	0.00	584,046.00	584,046.00	584,046.00	584,046.00	584,046.00
69,027.96	58,872.18	58,837.00	43,922.62	313-10-000	Local and Retail Sales and Use	0.00	276,000.00	276,000.00	276,000.00	276,000.00	276,000.00
126,020.44	120,556.83	127,000.00	85,671.23	313-70-010	Sales Tax - Criminal Justice F	0.00	58,837.00	58,837.00	58,837.00	58,837.00	58,837.00
66,138.34	77,378.29	83,000.00	49,351.20	316-41-000	B & O Electric	0.00	127,000.00	127,000.00	127,000.00	127,000.00	127,000.00
42,071.64	41,950.19	47,570.00	38,462.38	316-43-000	B & O Gas	0.00	83,000.00	83,000.00	83,000.00	83,000.00	83,000.00
57,960.74	58,209.55	58,350.00	42,654.62	316-46-000	Cable Franchise Fees	0.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00
100,114.16	121,736.99	90,658.00	85,242.00	316-46-001	B & O Cable	0.00	58,350.00	58,350.00	58,350.00	58,350.00	58,350.00
44,674.56	43,387.10	42,350.00	36,878.63	316-47-000	B & O Telephone	0.00	99,724.00	99,724.00	99,724.00	99,724.00	99,724.00
60,646.40	61,731.69	62,500.00	49,946.08	316-72-000	Water Utility Tax	0.00	42,350.00	42,350.00	42,350.00	42,350.00	42,350.00
25,546.87	29,281.19	29,200.00	23,391.25	316-74-000	Sewer Utility Tax	0.00	62,500.00	62,500.00	62,500.00	62,500.00	62,500.00
2,278.94	4,331.97	1,650.00	3,494.68	316-75-000	Garbage Utility Tax	0.00	29,200.00	29,200.00	29,200.00	29,200.00	29,200.00
542.94	181.83	200.00	27.83	317-50-000	Gambling Tax	0.00	1,650.00	1,650.00	1,650.00	1,650.00	1,650.00
				319-16-000	Property Tax Interest	0.00	50.00	50.00	50.00	50.00	50.00
1,467,184.15	1,466,577.15	1,461,361.00	1,016,506.10		Taxes Totals:	0.00	1,470,277.00	1,470,277.00	1,470,277.00	1,470,277.00	1,470,277.00
15,587.49	16,483.33	18,500.00	14,041.67	R20	Licenses and Permits						
39,999.86	26,867.31	10,500.00	14,088.51	321-90-000	Business License	0.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00
8,967.00	5,669.92	5,125.00	4,131.05	322-10-000	Buildings, Structures, Equipme	0.00	10,500.00	10,500.00	10,500.00	10,500.00	10,500.00
767.00	495.00	500.00	814.00	322-10-010	Permits - Other	0.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00
0.00	0.00	0.00	0.00	322-30-000	Animal Licenses	0.00	500.00	500.00	500.00	500.00	500.00
293.25	0.00	450.00	0.00	322-80-000	Penalties/Land Use Violations	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	322-90-000	Non-Business Permits	0.00	200.00	200.00	200.00	200.00	200.00
				322-90-010	Alarm System Fees	0.00	0.00	0.00	0.00	0.00	0.00
65,614.60	49,515.56	35,075.00	33,075.23		Licenses and Permits Totals:	0.00	34,825.00	34,825.00	34,825.00	34,825.00	34,825.00

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00	R30	Intergovernmental Revenues					
0.00	7,525.46	95,920.00	27,095.00	331-16-000	Police Grants	0.00	0.00	0.00	0.00	0.00
5,084.80	1,271.20	0.00	0.00	331-16-570	COPS Grant	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	334-00-300	Records Management Grant	0.00	0.00	0.00	0.00	0.00
1,082.63	7,228.82	0.00	0.00	334-01-030	CTED - Planning Grants	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	334-03-030	Flood Management Plan Grant	0.00	0.00	0.00	0.00	0.00
26,706.00	26,642.00	5,440.00	0.00	334-03-510	WSTC Mini Grants	0.00	0.00	0.00	0.00	0.00
69,605.85	74,730.66	30,300.00	0.00	335-03-910	PUD Privilege Tax	0.00	30,300.00	30,300.00	30,300.00	30,300.00
1,000.00	1,005.81	109,600.00	63,145.58	336-04-220	Local Government Assistance	0.00	109,600.00	109,600.00	109,600.00	109,600.00
0.00	0.00	1,093.00	759.09	336-06-210	Criminal Justice Funding	0.00	1,097.00	1,097.00	1,097.00	1,097.00
2,402.36	2,497.64	0.00	0.00	336-06-220	DCD Police Protection Grant	0.00	0.00	0.00	0.00	0.00
818.51	1,488.36	2,190.00	1,598.38	336-06-260	CJ Special Programs	0.00	2,201.00	2,201.00	2,201.00	2,201.00
0.00	0.00	900.00	635.08	336-06-510	DUI Cities	0.00	900.00	900.00	900.00	900.00
0.00	0.00	0.00	0.00	336-06-850	Equalization Sales Tax	0.00	0.00	0.00	0.00	0.00
21,803.99	31,436.37	21,773.00	0.00	336-06-870	City Hardship Assistance	0.00	0.00	0.00	0.00	0.00
30,616.98	22,106.75	37,488.00	16,873.19	336-06-940	Liquor Excise Tax	0.00	0.00	0.00	22,759.00	22,759.00
			27,712.47	336-06-950	Liquor Board Profits	0.00	0.00	0.00	33,544.00	33,544.00
159,121.12	175,933.07	304,704.00	137,818.79		Intergovernmental Revenues Totals	0.00	144,098.00	144,098.00	200,401.00	200,401.00
0.00	0.00	100.00	0.00	R40	Charges for Services					
1,022.10	244.95	500.00	856.00	341-50-000	Sale of Maps/Publications	0.00	100.00	100.00	100.00	100.00
1,336.50	50.00	0.00	0.00	341-60-000	Certifications/Photocopies	0.00	500.00	500.00	500.00	500.00
0.00	90.00	0.00	0.00	341-60-010	Law Enforcement Copies/Reports	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	341-91-000	Candidate Filing Fees	0.00	0.00	0.00	0.00	0.00
18,067.00	10,990.00	13,500.00	9,100.00	341-96-000	Civil Service Testing	0.00	0.00	0.00	0.00	0.00
1,467.81	0.00	0.00	10.00	341-99-000	Passport Fees	0.00	10,000.00	10,000.00	10,000.00	10,000.00
1,000.00	0.00	0.00	0.00	342-10-000	Law Enforcement - Service/Serv	0.00	0.00	0.00	0.00	0.00
0.00	0.00	2,000.00	0.00	343-19-000	Other Environment Protection F	0.00	2,000.00	2,000.00	2,000.00	2,000.00
34,591.31	1,938.60	0.00	2,000.00	343-20-020	Prof. - Hearing Examiner	0.00	2,500.00	2,500.00	2,500.00	2,500.00
371.00	309.00	500.00	0.00	343-20-030	Consultant Review Deposit	0.00	0.00	0.00	0.00	0.00
10,190.00	39,100.00	5,000.00	373.00	343-93-000	Animal Control Fees	0.00	500.00	500.00	500.00	500.00
18,470.95	14,498.04	5,000.00	(1,633.70)	345-81-000	Zoning and Subdivision Fees	0.00	2,500.00	2,500.00	2,500.00	2,500.00
			4,750.72	345-83-000	Plan Check Fees	0.00	5,000.00	5,000.00	5,000.00	5,000.00
86,516.67	67,220.59	29,100.00	15,456.02		Charges for Services Totals:	0.00	23,100.00	23,100.00	23,100.00	23,100.00
53,054.16	26,048.46	25,000.00	20,330.52	R50	Fines and Penalties					
0.00	0.00	0.00	0.00	353-10-010	District Court	0.00	25,000.00	25,000.00	25,000.00	25,000.00
3,545.35	1,618.65	3,000.00	813.20	353-10-020	Local Infraction Refund	0.00	0.00	0.00	0.00	0.00
				353-10-030	Violations Bureau	0.00	1,000.00	1,000.00	1,000.00	1,000.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
484.14	252.34	300.00	196.16		Employee Benefits Totals:	0.00	285.00	893.00	893.00	893.00
1,136.24	2,182.03	1,100.00	218.36	E30	Operating and Office Supply					
0.00	36.56	500.00	295.31	511-60-310	Operating Supplies	0.00	250.00	250.00	250.00	250.00
				511-60-311	Office/Operating - Mayor	0.00	500.00	500.00	500.00	500.00
1,136.24	2,218.59	1,600.00	513.67		Operating and Office Supply Totals	0.00	750.00	750.00	750.00	750.00
0.00	0.00	500.00	0.00	E40	Other Services and Charges					
192.17	0.00	1,200.00	0.00	511-60-410	Professional Services	0.00	500.00	0.00	0.00	0.00
2,706.62	4,225.98	4,000.00	5,242.66	511-60-420	Communication	0.00	1,200.00	1,200.00	1,200.00	1,200.00
34.00	0.00	350.00	0.00	511-60-430	Travel and Seminars	0.00	5,000.00	3,800.00	3,800.00	3,800.00
1,224.90	1,426.49	1,450.00	1,151.26	511-60-490	Miscellaneous	0.00	350.00	100.00	100.00	100.00
				511-80-490	Voter Registration	0.00	3,000.00	3,000.00	3,000.00	3,000.00
4,157.69	5,652.47	7,500.00	6,393.92		Other Services and Charges Totals:	0.00	10,050.00	8,100.00	8,100.00	8,100.00
81.35	0.00	0.00	0.00	E60	Capital Outlays					
				511-60-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
81.35	0.00	0.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
9,373.42	11,421.40	13,120.00	9,666.75		EXPENDITURES TOTALS:	0.00	14,805.00	14,705.00	14,705.00	14,705.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
9,373.42	11,421.40	13,120.00	9,666.75		DEPT EXPENSES	0.00	14,805.00	14,705.00	14,705.00	14,705.00
(9,373.42)	(11,421.40)	(13,120.00)	(9,666.75)		Legislative Totals:	0.00	(14,805.00)	(14,705.00)	(14,705.00)	(14,705.00)
49,194.37	29,206.71	20,587.60	17,142.60	010	Executive/Administrative					
				E10	Salaries and Wages					
49,194.37	29,206.71	20,587.60	17,142.60	513-10-100	Salaries and Wages	0.00	20,983.00	20,983.00	20,983.00	20,983.00
					Salaries and Wages Totals:	0.00	20,983.00	20,983.00	20,983.00	20,983.00
14,751.87	7,589.91	5,710.07	5,506.25	E20	Employee Benefits					
				513-10-200	Benefits	0.00	7,030.00	6,913.00	6,913.00	6,913.00
14,751.87	7,589.91	5,710.07	5,506.25		Employee Benefits Totals:	0.00	7,030.00	6,913.00	6,913.00	6,913.00
97.76	46.60	100.00	12.88	E30	Operating and Office Supply					
				513-10-320	Office Supplies	0.00	100.00	100.00	100.00	100.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Description	FTE	Requested	Proposed	Approved	Adopted	
97.76	46.60	100.00	12.88	Operating and Office Supply Totals	0.00	100.00	100.00	100.00	100.00	100.00
0.00	0.00	0.00	0.00	Other Services and Charges						
5,071.55	3,838.60	6,300.00	3,704.48	Communication	0.00	0.00	0.00	0.00	0.00	0.00
66.12	129.00	550.00	134.56	Travel and Seminars	0.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00
				Miscellaneous	0.00	100.00	100.00	100.00	100.00	100.00
5,137.67	3,967.60	6,850.00	3,839.04	Other Services and Charges Totals:	0.00	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00
1,723.22	0.00	0.00	0.00	Capital Outlays						
1,723.22	0.00	0.00	0.00	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00	0.00
70,904.89	40,810.82	33,247.67	26,500.77	Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	EXPENDITURES TOTALS:	0.00	31,413.00	31,296.00	31,296.00	31,296.00	31,296.00
70,904.89	40,810.82	33,247.67	26,500.77	DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00
(70,904.89)	(40,810.82)	(33,247.67)	(26,500.77)	DEPT EXPENSES	0.00	31,413.00	31,296.00	31,296.00	31,296.00	31,296.00
				Executive/Administrative Totals:	0.00	(31,413.00)	(31,296.00)	(31,296.00)	(31,296.00)	(31,296.00)
13,672.20	24,175.09	24,880.79	20,216.97	Finance Administration						
13,672.20	24,175.09	24,880.79	20,216.97	Salaries and Wages	0.00	24,753.00	25,995.00	25,995.00	25,995.00	25,995.00
4,475.59	8,196.66	8,750.77	7,301.66	Salaries and Wages Totals:	0.00	24,753.00	25,995.00	25,995.00	25,995.00	25,995.00
4,475.59	8,196.66	8,750.77	7,301.66	Employee Benefits						
69.01	172.48	0.00	0.00	Benefits	0.00	10,239.00	10,725.00	10,725.00	10,725.00	10,725.00
1,510.45	307.69	750.00	199.00	Employee Benefits Totals:	0.00	10,239.00	10,725.00	10,725.00	10,725.00	10,725.00
1,579.46	480.17	750.00	199.00	Operating and Office Supply						
1,994.55	4,022.23	4,500.00	3,750.34	Operating Supplies	0.00	0.00	0.00	0.00	0.00	0.00
5,429.28	3,631.89	6,000.00	1,972.78	Office Supplies	0.00	400.00	300.00	300.00	300.00	300.00
1,399.10	1,055.59	1,500.00	827.33	Operating and Office Supply Totals	0.00	400.00	300.00	300.00	300.00	300.00
700.91	541.55	500.00	471.05	Other Services and Charges						
				Professional Services	0.00	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00
				Audit Costs	0.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
				Travel and Seminars	0.00	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00
				Miscellaneous	0.00	500.00	500.00	500.00	500.00	500.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
563.00	800.58	500.00	522.71	514-23-491	Bank Fees	0.00	400.00	400.00	400.00	400.00
727.08	0.00	4,750.00	4,750.00	514-78-461	Payment of Judgements and Sett	0.00	0.00	0.00	0.00	0.00
10,813.92	10,051.84	17,750.00	12,294.21		Other Services and Charges Totals:	0.00	10,000.00	9,500.00	9,500.00	9,500.00
70.00	2,045.49	0.00	0.00	E60	Capital Outlays					
1,867.17	4,488.83	0.00	0.00	514-23-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
1,937.17	6,534.32	0.00	0.00	514-23-641	Records Management Grant	0.00	0.00	0.00	0.00	0.00
32,478.34	49,438.08	52,131.56	40,011.84		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	45,392.00	46,520.00	46,520.00	46,520.00
32,478.34	49,438.08	52,131.56	40,011.84		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
(32,478.34)	(49,438.08)	(52,131.56)	(40,011.84)		DEPT EXPENSES	0.00	45,392.00	46,520.00	46,520.00	46,520.00
					Finance Administration Totals:	0.00	(45,392.00)	(46,520.00)	(46,520.00)	(46,520.00)
5,414.51	18,421.86	17,267.62	13,936.83	020	Grants					
5,414.51	18,421.86	17,267.62	13,936.83	E10	Salaries and Wages	0.00	14,915.00	14,729.00	14,729.00	14,729.00
1,451.46	4,979.44	4,777.83	3,980.25	E20	Salaries and Wages Totals:	0.00	14,915.00	14,729.00	14,729.00	14,729.00
1,451.46	4,979.44	4,777.83	3,980.25		Employee Benefits	0.00	4,868.00	4,811.00	4,811.00	4,811.00
40.77	0.00	0.00	(211.43)	E30	Employee Benefits Totals:	0.00	4,868.00	4,811.00	4,811.00	4,811.00
0.00	1,095.27	1,500.00	25.85	514-60-310	Operating and Office Supply	0.00	0.00	0.00	0.00	0.00
1,494.61	1,258.29	500.00	211.43	514-60-311	Operating Supplies	0.00	1,500.00	2,000.00	2,000.00	2,000.00
0.00	0.00	50.00	0.00	514-60-320	Economic Development	0.00	200.00	200.00	200.00	200.00
1,535.38	2,353.56	2,050.00	25.85	514-60-350	Office Supplies	0.00	25.00	0.00	0.00	0.00
					Small Tools/Minor Equipment	0.00				
					Operating and Office Supply Totals	0.00	1,725.00	2,200.00	2,200.00	2,200.00
0.00	308.00	500.00	0.00	E40	Other Services and Charges	0.00	50.00	50.00	50.00	50.00
0.00	0.00	200.00	0.00	514-60-410	Professional Services	0.00	50.00	50.00	50.00	50.00
633.07	1,394.59	1,856.00	1,162.99	514-60-420	Communication	0.00	1,000.00	1,500.00	1,500.00	1,500.00
204.57	39.29	100.00	405.48	514-60-430	Travel and Seminars	0.00	100.00	100.00	100.00	100.00
0.00	344.32	700.00	289.94	514-60-490	Miscellaneous	0.00	700.00	700.00	700.00	700.00
				514-60-491	Volunteer Program	0.00				

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Description	FTE	Requested	Proposed	Approved	Adopted
837.64	2,086.20	3,356.00	1,858.41	Other Services and Charges Totals:	0.00	1,900.00	2,400.00	2,400.00	2,400.00
0.00	0.00	0.00	0.00	Capital Outlays					
0.00	0.00	0.00	0.00	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
9,238.99	27,841.06	27,451.45	19,801.34	EXPENDITURES TOTALS:	0.00	23,408.00	24,140.00	24,140.00	24,140.00
0.00	0.00	0.00	0.00	DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
9,238.99	27,841.06	27,451.45	19,801.34	DEPT EXPENSES	0.00	23,408.00	24,140.00	24,140.00	24,140.00
(9,238.99)	(27,841.06)	(27,451.45)	(19,801.34)	Grants Totals:	0.00	(23,408.00)	(24,140.00)	(24,140.00)	(24,140.00)
				Legal Services					
3,434.20	3,856.98	3,619.26	2,922.15	Salaries and Wages	0.00	3,736.00	3,736.00	3,736.00	3,736.00
3,434.20	3,856.98	3,619.26	2,922.15	Salaries and Wages Totals:	0.00	3,736.00	3,736.00	3,736.00	3,736.00
1,107.93	1,232.36	1,204.89	1,006.63	Employee Benefits	0.00	1,476.00	1,458.00	1,458.00	1,458.00
1,107.93	1,232.36	1,204.89	1,006.63	Employee Benefits Totals:	0.00	1,476.00	1,458.00	1,458.00	1,458.00
51,530.94	79,892.23	85,500.00	66,146.72	Other Services and Charges	0.00	80,000.00	80,000.00	80,000.00	80,000.00
0.00	0.00	0.00	0.00	Professional Services	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	196.17	Communication	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	Travel and Seminars	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	Miscellaneous	0.00	0.00	0.00	0.00	0.00
51,530.94	79,892.23	85,500.00	66,342.89	Other Services and Charges Totals:	0.00	80,000.00	80,000.00	80,000.00	80,000.00
1,407.56	572.09	1,500.00	403.18	Intergovernmental Services	0.00	750.00	750.00	750.00	750.00
1,407.56	572.09	1,500.00	403.18	Crime Victim Services	0.00	750.00	750.00	750.00	750.00
57,480.63	85,553.66	91,824.15	70,674.85	Intergovernmental Services Totals:	0.00	85,962.00	85,944.00	85,944.00	85,944.00
				EXPENDITURES TOTALS:	0.00	85,962.00	85,944.00	85,944.00	85,944.00

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
57,480.63	85,553.66	91,824.15	70,674.85		DEPT EXPENSES	0.00	85,962.00	85,944.00	85,944.00	85,944.00
(57,480.63)	(85,553.66)	(91,824.15)	(70,674.85)		Legal Services Totals:	0.00	(85,962.00)	(85,944.00)	(85,944.00)	(85,944.00)
				030	Civil Service					
	21.06	0.00	85.75	E30	Operating and Office Supply	0.00	0.00	0.00	0.00	0.00
2,584.97	21.06	0.00	85.75	516-10-310	Office Supplies	0.00	0.00	0.00	0.00	0.00
					Operating and Office Supply Totals	0.00	0.00	0.00	0.00	0.00
				E40	Other Services and Charges					
18,243.57	4,682.61	0.00	0.00	516-10-410	Professional Services	0.00	0.00	0.00	0.00	0.00
600.91	0.00	0.00	0.00	516-10-430	Travel and Seminars	0.00	0.00	0.00	0.00	0.00
343.00	385.98	0.00	1,141.56	516-10-440	Advertising and Legal Notices	0.00	0.00	0.00	0.00	0.00
					Other Services and Charges Totals:	0.00	0.00	0.00	0.00	0.00
19,187.48	5,068.59	0.00	1,141.56							
					EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
21,772.45	5,089.65	0.00	1,227.31							
					DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
21,772.45	5,089.65	0.00	1,227.31							
(21,772.45)	(5,089.65)	0.00	(1,227.31)		Civil Service Totals:	0.00	0.00	0.00	0.00	0.00
				035	Other Governmental Services					
				E30	Operating and Office Supply					
4,213.90	3,107.48	9,700.00	7,080.07	518-10-310	Office/Operating Supplies	0.00	7,200.00	7,200.00	7,200.00	7,200.00
0.00	0.00	6,250.00	8,957.60	518-10-340	Books and Periodicals	0.00	50.00	50.00	50.00	50.00
331.97	0.00	200.00	0.00	518-10-350	Small Tools/Minor Equipment	0.00	200.00	0.00	0.00	0.00
					Operating and Office Supply Totals	0.00	7,450.00	7,250.00	7,250.00	7,250.00
4,545.87	3,107.48	16,150.00	16,037.67							
				E40	Other Services and Charges					
464.90	2,981.98	2,050.00	2,119.15	518-10-410	Professional Services	0.00	2,050.00	2,050.00	2,050.00	2,050.00
6,755.87	10,453.93	8,000.00	6,855.82	518-10-420	Communication	0.00	7,000.00	7,000.00	7,000.00	7,000.00
5,515.71	7,304.04	4,500.00	928.54	518-10-440	Advertising and Legal Notices	0.00	2,600.00	2,000.00	2,000.00	2,000.00
959.25	352.96	500.00	0.00	518-10-450	Rentals	0.00	500.00	500.00	500.00	500.00
16,386.00	25,643.55	24,000.00	26,246.62	518-10-460	Insurance	0.00	18,500.00	18,500.00	18,500.00	18,500.00
4,563.91	5,348.47	7,500.00	3,903.25	518-10-470	Utilities	0.00	7,500.00	7,500.00	7,500.00	7,500.00
7,040.69	3,609.55	2,000.00	1,244.42	518-10-480	Repair and Maintenance	0.00	1,000.00	1,000.00	1,000.00	1,000.00
1,186.67	1,163.93	1,000.00	350.22	518-10-490	Miscellaneous	0.00	1,000.00	1,000.00	1,000.00	1,000.00
3,100.36	2,581.13	2,500.00	3,312.47	519-90-490	Organization Dues	0.00	3,100.00	3,100.00	3,100.00	3,100.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
45,973.36	59,439.54	52,050.00	44,960.49		Other Services and Charges Totals:	0.00	43,250.00	42,650.00	42,650.00	42,650.00
0.00	0.00	0.00	0.00	E50	Intergovernmental Services					
				518-10-530	Water Service Interfund	0.00	340.00	340.00	340.00	340.00
0.00	0.00	0.00	0.00		Intergovernmental Services Totals:	0.00	340.00	340.00	340.00	340.00
7,567.33	4,067.78	0.00	623.99	E60	Capital Outlays					
				518-10-620	Capital Outlay - Buildings	0.00	0.00	0.00	0.00	0.00
7,567.33	4,067.78	0.00	623.99		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
58,086.56	66,614.80	68,200.00	61,622.15		EXPENDITURES TOTALS:	0.00	51,040.00	50,240.00	50,240.00	50,240.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
58,086.56	66,614.80	68,200.00	61,622.15		DEPT EXPENSES	0.00	51,040.00	50,240.00	50,240.00	50,240.00
(58,086.56)	(66,614.80)	(68,200.00)	(61,622.15)		Other Governmental Services Total	0.00	(51,040.00)	(50,240.00)	(50,240.00)	(50,240.00)
408,514.36	52,149.44	0.00	0.00	040	Law Enforcement					
				E10	Salaries and Wages					
				521-20-100	Salaries and Wages	0.00	1,137.00	1,137.00	1,137.00	1,137.00
408,514.36	52,149.44	0.00	0.00		Salaries and Wages Totals:	0.00	1,137.00	1,137.00	1,137.00	1,137.00
137,836.35	12,125.34	0.00	0.00	E20	Employee Benefits					
17,488.80	18,357.60	21,850.00	16,790.20	521-20-200	Benefits	0.00	468.00	468.00	468.00	468.00
1,402.28	0.00	0.00	0.00	521-20-210	Benefits - Disability Insuranc	0.00	10,074.00	21,683.00	21,683.00	21,683.00
462.50	(25.00)	0.00	0.00	521-20-220	Uniforms	0.00	0.00	0.00	0.00	0.00
				521-20-230	Pre Employment Testing	0.00	0.00	0.00	0.00	0.00
157,189.93	30,457.94	21,850.00	16,790.20		Employee Benefits Totals:	0.00	10,542.00	22,151.00	22,151.00	22,151.00
4,610.85	2,288.71	0.00	32.74	E30	Operating and Office Supply					
2,074.26	119.08	100.00	46.73	521-20-310	Operating Supplies	0.00	300.00	150.00	150.00	150.00
291.35	0.00	0.00	0.00	521-20-320	Office Supplies	0.00	0.00	0.00	0.00	0.00
25,809.49	1,033.43	0.00	0.00	521-20-350	Small Tools/Minor Equipment	0.00	0.00	0.00	0.00	0.00
9,511.53	1,271.05	0.00	0.00	521-20-360	Vehicle Operation/Maintenance	0.00	0.00	0.00	0.00	0.00
0.00	21,099.36	101,360.00	51,855.23	521-20-370	Vehicle Repair	0.00	0.00	0.00	0.00	0.00
				521-20-380	Grant Programs	0.00	0.00	0.00	0.00	0.00
42,297.48	25,811.63	101,460.00	51,934.70		Operating and Office Supply Totals	0.00	300.00	150.00	150.00	150.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00	E50 521-90-500	Intergovernmental Services State Violation Remittance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Intergovernmental Services Totals:	0.00	0.00	0.00	0.00	0.00
184,213.15	113,224.80	113,400.00	77,316.94		EXPENDITURES TOTALS:	0.00	115,400.00	115,400.00	115,400.00	115,400.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
184,213.15	113,224.80	113,400.00	77,316.94		DEPT EXPENSES	0.00	115,400.00	115,400.00	115,400.00	115,400.00
(184,213.15)	(113,224.80)	(113,400.00)	(77,316.94)		Law Enforcement Agency Fees Total	0.00	(115,400.00)	(115,400.00)	(115,400.00)	(115,400.00)
				050	Emergency Services					
				E30	Operating and Office Supply					
0.00	0.00	1,000.00	0.00	525-50-310	Operating Supplies	0.00	0.00	0.00	0.00	0.00
0.00	0.00	1,000.00	0.00		Operating and Office Supply Totals	0.00	0.00	0.00	0.00	0.00
				E40	Other Services and Charges					
0.00	0.00	0.00	0.00	525-50-420	Communication	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	525-50-430	Travel and Seminars	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	525-50-480	Repair and Maintenance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Other Services and Charges Totals:	0.00	0.00	0.00	0.00	0.00
0.00	1,391.00	4,825.00	2,405.00	E50 525-10-500	Intergovernmental Services Department of Emergency Mgmt	0.00	4,810.00	4,810.00	4,810.00	4,810.00
0.00	1,391.00	4,825.00	2,405.00		Intergovernmental Services Totals:	0.00	4,810.00	4,810.00	4,810.00	4,810.00
				E60	Capital Outlays					
0.00	0.00	4,800.00	0.00	525-50-620	PUD Siren	0.00	0.00	0.00	56,030.00	56,030.00
0.00	0.00	4,800.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	56,030.00	56,030.00
0.00	1,391.00	10,625.00	2,405.00		EXPENDITURES TOTALS:	0.00	4,810.00	4,810.00	60,840.00	60,840.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	1,391.00	10,625.00	2,405.00		DEPT EXPENSES	0.00	4,810.00	4,810.00	60,840.00	60,840.00
0.00	(1,391.00)	(10,625.00)	(2,405.00)		Emergency Services Totals:	0.00	(4,810.00)	(4,810.00)	(60,840.00)	(60,840.00)

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted	Adopted	Adopted
				055	Miscellaneous Services							
				E50	Intergovernmental Services							
0.00	0.00	0.00	0.00	531-70-500	Air Pollution	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Intergovernmental Services Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Miscellaneous Services Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
				060	Code Enforcement							
				E10	Salaries and Wages							
7,882.63	13,818.03	16,400.00	11,379.84	539-30-100	Salaries and Wages	0.00	24,525.00	16,350.00	16,350.00	16,350.00	16,350.00	16,350.00
7,882.63	13,818.03	16,400.00	11,379.84		Salaries and Wages Totals:	0.00	24,525.00	16,350.00	16,350.00	16,350.00	16,350.00	16,350.00
685.74	1,885.37	3,286.00	2,205.51	E20	Employee Benefits	0.00	7,701.00	4,313.00	4,313.00	4,313.00	4,313.00	4,313.00
685.74	1,885.37	3,286.00	2,205.51		Employee Benefits Totals:	0.00	7,701.00	4,313.00	4,313.00	4,313.00	4,313.00	4,313.00
1,081.22	1,767.07	2,800.00	1,219.77	E30	Operating and Office Supply	0.00	2,700.00	1,700.00	1,700.00	1,700.00	1,700.00	1,700.00
0.00	526.19	1,500.00	167.47	539-30-310	Office/Operating Supplies	0.00	500.00	500.00	500.00	500.00	500.00	500.00
0.00	33.52	600.00	174.15	539-30-360	Vehicle Operation/Maintenance	0.00	300.00	300.00	300.00	300.00	300.00	300.00
1,081.22	2,326.78	4,900.00	1,561.39	539-30-370	Vehicle Repair	0.00	3,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
					Operating and Office Supply Totals:	0.00	3,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
5,452.00	1,540.00	3,000.00	0.00	E40	Other Services and Charges	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
858.06	0.00	1,500.00	344.18	539-30-410	Professional Services	0.00	1,000.00	750.00	750.00	750.00	750.00	750.00
0.00	0.00	500.00	0.00	539-30-430	Travel and Seminars	0.00	500.00	500.00	500.00	500.00	500.00	500.00
6,310.06	1,540.00	5,000.00	344.18	539-30-460	Insurance	0.00	2,500.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00
					Other Services and Charges Totals:	0.00	2,500.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00
0.00	0.00	0.00	0.00	E60	Capital Outlays	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	539-30-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	FTE	Requested	Proposed	Approved	Adopted	Adopted	Adopted
15,959.65	19,570.18	29,586.00	15,490.92	0.00	38,226.00	25,413.00	25,413.00	25,413.00	25,413.00	25,413.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15,959.65	19,570.18	29,586.00	15,490.92	0.00	38,226.00	25,413.00	25,413.00	25,413.00	25,413.00	25,413.00
(15,959.65)	(19,570.18)	(29,586.00)	(15,490.92)	0.00	(38,226.00)	(25,413.00)	(25,413.00)	(25,413.00)	(25,413.00)	(25,413.00)
EXPENDITURES TOTALS:										
65,747.79	86,122.75	82,983.42	72,724.99	0.00	82,998.00	82,998.00	82,998.00	82,998.00	82,998.00	82,998.00
65,747.79	86,122.75	82,983.42	72,724.99	0.00	82,998.00	82,998.00	82,998.00	82,998.00	82,998.00	82,998.00
20,800.72	27,458.53	26,880.77	23,174.03	0.00	32,611.00	34,674.00	34,674.00	34,674.00	34,674.00	34,674.00
20,800.72	27,458.53	26,880.77	23,174.03	0.00	32,611.00	34,674.00	34,674.00	34,674.00	34,674.00	34,674.00
3,512.47	2,569.25	1,000.00	346.86	0.00	800.00	350.00	350.00	350.00	350.00	350.00
43.40	297.12	200.00	0.00	0.00	200.00	200.00	200.00	200.00	200.00	200.00
166.85	190.30	200.00	130.00	0.00	200.00	200.00	200.00	200.00	200.00	200.00
0.00	0.00	200.00	328.70	0.00	200.00	200.00	200.00	200.00	200.00	200.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3,722.72	3,056.67	1,600.00	805.56	0.00	1,400.00	950.00	950.00	950.00	950.00	950.00
2,150.50	815.10	5,500.00	385.00	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
217,030.88	102,107.50	56,500.00	40,877.62	0.00	33,000.00	33,000.00	33,000.00	33,000.00	33,000.00	33,000.00
5,974.48	3,772.62	4,500.00	2,199.35	0.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
841.63	2,689.85	4,900.00	537.99	0.00	1,900.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
0.00	0.00	600.00	157.25	0.00	400.00	400.00	400.00	400.00	400.00	400.00
3,841.46	1,579.42	1,500.00	1,348.77	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
444.17	179.18	1,500.00	1,369.37	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
230,283.12	111,143.67	75,000.00	46,875.35	0.00	42,300.00	41,400.00	41,400.00	41,400.00	41,400.00	41,400.00
1,971.00	0.00	5,000.00	1,622.63	0.00	5,000.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
1,971.00	0.00	5,000.00	1,622.63	0.00	5,000.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	
7,000.26	2,838.00	15,000.00	10,122.77	E50 559-60-500	Intergovernmental Services SnoCty Plan/Building Service	0.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
7,000.26	2,838.00	15,000.00	10,122.77		Intergovernmental Services Totals:	0.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
0.00	0.00	0.00	0.00	E60 559-60-630	Capital Outlays Hazard Mitigation Buyout Progr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5,440.66	2,068.38	0.00	1,211.82	559-60-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5,440.66	2,068.38	0.00	1,211.82		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
64,002.68	64,286.60	51,520.62	45,980.80		EXPENDITURES TOTALS:	0.00	55,700.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
64,002.68	64,286.60	51,520.62	45,980.80		DEPT EXPENSES	0.00	55,700.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00	55,157.00
(64,002.68)	(64,286.60)	(51,520.62)	(45,980.80)		Building and Community Dev. Tot	0.00	(55,700.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)	(55,157.00)
1,031.59	1,356.21	1,500.00	848.62	075 E50 562-50-500	Public Health Intergovernmental Services Intergovernmental	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
1,031.59	1,356.21	1,500.00	848.62		Intergovernmental Services Totals:	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
1,031.59	1,356.21	1,500.00	848.62		EXPENDITURES TOTALS:	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,031.59	1,356.21	1,500.00	848.62		DEPT EXPENSES	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
(1,031.59)	(1,356.21)	(1,500.00)	(848.62)		Public Health Totals:	0.00	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)
0.00	0.00	0.00	0.00	080 E10 572-20-100	Library Salaries and Wages Salaries and Wages	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Salaries and Wages Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E20 572-20-200	Employee Benefits Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Employee Benefits Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
258.95	108.90	0.00	0.00	E30 572-20-310	Operating and Office Supply Office/Operating Supplies	0.00	0.00	0.00	0.00	0.00
258.95	108.90	0.00	0.00		Operating and Office Supply Totals	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E40 572-20-460	Other Services and Charges Insurance	0.00	0.00	0.00	0.00	0.00
2,924.69	7,863.73	6,000.00	5,861.71	572-20-470	Utilities	0.00	6,000.00	6,000.00	6,000.00	6,000.00
1,382.57	744.48	200.00	479.02	572-20-480	Repair and Maintenance	0.00	200.00	200.00	200.00	200.00
4,307.26	8,608.21	6,200.00	6,340.73		Other Services and Charges Totals:	0.00	6,200.00	6,200.00	6,200.00	6,200.00
70,675.00	0.00	0.00	0.00	E50 572-20-500	Intergovernmental Services Intergovernmental - SNOISLE	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	572-20-530	Water Service Interfund	0.00	0.00	0.00	0.00	0.00
70,675.00	0.00	0.00	0.00		Intergovernmental Services Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E60 572-20-620	Capital Outlays Capital Outlay - Buildings	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	572-20-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
75,241.21	8,717.11	6,200.00	6,340.73		EXPENDITURES TOTALS:	0.00	6,200.00	6,200.00	6,200.00	6,200.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
75,241.21	8,717.11	6,200.00	6,340.73		DEPT EXPENSES	0.00	6,200.00	6,200.00	6,200.00	6,200.00
(75,241.21)	(8,717.11)	(6,200.00)	(6,340.73)		Library Totals:	0.00	(6,200.00)	(6,200.00)	(6,200.00)	(6,200.00)
6,373.67	32,855.14	30,549.86	34,960.66	085 E10 576-80-100	Parks and Recreation Salaries and Wages	0.00	59,115.00	45,516.00	40,174.65	40,174.65
6,373.67	32,855.14	30,549.86	34,960.66		Salaries and Wages Totals:	0.00	59,115.00	45,516.00	40,174.65	40,174.65
1,357.28	7,608.07	9,656.86	8,374.60	E20 576-80-200	Employee Benefits	0.00	17,818.00	16,152.00	15,276.98	15,276.98
319.75	783.75	1,200.00	369.72	576-80-220	Benefits Uniforms	0.00	500.00	500.00	500.00	500.00
1,677.03	8,391.82	10,856.86	8,744.32		Employee Benefits Totals:	0.00	18,318.00	16,652.00	15,776.98	15,776.98

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted		
2,115.82	2,028.21	1,800.00	1,896.51	E30	Operating and Office Supply							
1,219.09	357.28	500.00	330.13	576-80-310	Office/Operating Supplies	0.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
423.97	755.52	1,516.00	122.40	576-80-320	Office Supplies	0.00	500.00	500.00	500.00	500.00	500.00	500.00
408.55	582.39	1,135.00	862.97	576-80-350	Small Tools/Minor Equipment	0.00	200.00	200.00	200.00	200.00	200.00	200.00
591.21	0.00	400.00	111.69	576-80-360	Vehicle Operation/Maintenance	0.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
				576-80-370	Vehicle Repair	0.00	100.00	100.00	100.00	100.00	100.00	100.00
4,758.64	3,723.40	5,351.00	3,323.70		Operating and Office Supply Totals:	0.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00
0.00	0.00	30,750.00	28,542.74	E40	Other Services and Charges							
405.62	593.51	500.00	504.11	576-80-410	Professional Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
87.32	18.39	150.00	10.07	576-80-420	Communication	0.00	500.00	500.00	500.00	500.00	500.00	500.00
0.00	642.26	100.00	854.44	576-80-430	Travel and Seminars	0.00	150.00	150.00	150.00	150.00	150.00	150.00
7,497.00	0.00	3,500.00	0.00	576-80-450	Rentals	0.00	500.00	500.00	500.00	500.00	500.00	500.00
3,295.94	2,605.86	2,500.00	2,246.84	576-80-460	Insurance	0.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00
1,169.22	2,773.38	1,500.00	353.55	576-80-470	Utilities	0.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
0.00	96.10	100.00	8.67	576-80-480	Repair and Maintenance	0.00	5,000.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
				576-80-490	Miscellaneous	0.00	100.00	100.00	100.00	100.00	100.00	100.00
12,455.10	6,729.50	39,100.00	32,520.42		Other Services and Charges Totals:	0.00	12,750.00	10,250.00	10,250.00	10,250.00	10,250.00	10,250.00
0.00	0.00	200.00	0.00	E60	Capital Outlays							
1,043.51	206.46	0.00	119.92	576-80-630	Capital Outlay - Improvements	0.00	5,000.00	0.00	0.00	0.00	0.00	0.00
				576-80-640	Capital Outlay - Equipment	0.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
1,043.51	206.46	200.00	119.92		Capital Outlays Totals:	0.00	7,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
0.00	0.00	0.00	0.00	E70	Debt Service - Principal							
				581-20-780	Interfund Loan Payment Issued	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Debt Service - Principal Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E80	Debt Service - Interest							
				592-22-820	Interfund Interest Payment Iss	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Debt Service - Interest Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	5,000.00	5,350.00	0.00	E90	Interfund Services							
				597-55-000	Operating Transfer Out	0.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
0.00	5,000.00	5,350.00	0.00		Interfund Services Totals:	0.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
26,307.95	56,906.32	91,407.72	79,669.02		EXPENDITURES TOTALS:	0.00	106,083.00	83,318.00	77,101.63	77,101.63
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
26,307.95	56,906.32	91,407.72	79,669.02		DEPT EXPENSES	0.00	106,083.00	83,318.00	77,101.63	77,101.63
(26,307.95)	(56,906.32)	(91,407.72)	(79,669.02)		Parks and Recreation Totals:	0.00	(106,083.00)	(83,318.00)	(77,101.63)	(77,101.63)
				090	(No Description)					
				E70	Debt Service - Principal					
42,000.00	42,000.00	42,000.00	31,500.00	581-20-780	Interfund Loan Payment Issued	0.00	42,000.00	42,000.00	42,000.00	42,000.00
42,000.00	42,000.00	42,000.00	31,500.00		Debt Service - Principal Totals:	0.00	42,000.00	42,000.00	42,000.00	42,000.00
4,181.00	3,499.60	500.00	630.64	E80	Debt Service - Interest	0.00	5,000.00	5,000.00	5,000.00	5,000.00
4,181.00	3,499.60	500.00	630.64	592-22-820	Interfund Interest Payment Iss	0.00	5,000.00	5,000.00	5,000.00	5,000.00
0.00	2,000.00	31,082.00	12,582.00	E90	Interfund Services	0.00	0.00	8,216.00	8,216.00	8,216.00
0.00	2,000.00	31,082.00	12,582.00	597-55-000	Operating Transfer Out	0.00	0.00	8,216.00	8,216.00	8,216.00
46,181.00	47,499.60	73,582.00	44,712.64		Interfund Services Totals:	0.00	0.00	8,216.00	8,216.00	8,216.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	47,000.00	55,216.00	55,216.00	55,216.00
46,181.00	47,499.60	73,582.00	44,712.64		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
(46,181.00)	(47,499.60)	(73,582.00)	(44,712.64)		DEPT EXPENSES	0.00	47,000.00	55,216.00	55,216.00	55,216.00
					(No Description) Totals:	0.00	(47,000.00)	(55,216.00)	(55,216.00)	(55,216.00)
0.00	0.00	0.00	0.00	900	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E95	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
1,938,243.45	1,892,450.94	1,944,569.00	1,297,078.15		FUND REVENUES	0.00	1,763,195.00	1,763,195.00	1,875,528.00	1,875,528.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
1,884,683.66	1,776,605.26	1,937,868.36	1,937,868.36	1,444,432.92		FUND EXPENSES	0.00	1,775,998.00	1,757,390.00	1,807,203.63	1,807,203.63
53,559.79	115,845.68	6,700.64	6,700.64	(147,354.77)		Ending Fund Balance Totals:	0.00	(12,803.00)	5,805.00	68,324.37	68,324.37
1,938,243.45	1,892,450.94	1,944,569.00	1,944,569.00	1,297,078.15		REPORT REVENUES	0.00	1,763,195.00	1,763,195.00	1,875,528.00	1,875,528.00
1,884,683.66	1,776,605.26	1,937,868.36	1,937,868.36	1,444,432.92		REPORT EXPENSES	0.00	1,775,998.00	1,757,390.00	1,807,203.63	1,807,203.63
53,559.79	115,845.68	6,700.64	6,700.64	(147,354.77)		REPORT TOTALS:	0.00	(12,803.00)	5,805.00	68,324.37	68,324.37

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2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted	Adopted
				100	GENERAL FUND CONTINGENC						
				R01	Beginning Fund Balance						
0.00	0.00	0.00	0.00	308-10-000	Beginning Fund Balance	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Beginning Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00	0.00
				R10	Taxes						
10,540.00	14,585.00	13,085.00	0.00	313-10-000	Sales Tax Excess	0.00	0.00	0.00	13,000.00	13,000.00	13,000.00
10,540.00	14,585.00	13,085.00	0.00		Taxes Totals:	0.00	0.00	0.00	13,000.00	13,000.00	13,000.00
				R20	Licenses and Permits						
4,245.00	0.00	0.00	0.00	322-10-000	Building Permit Excess	0.00	0.00	0.00	0.00	0.00	0.00
4,245.00	0.00	0.00	0.00		Licenses and Permits Totals:	0.00	0.00	0.00	0.00	0.00	0.00
14,785.00	14,585.00	13,085.00	0.00		REVENUES TOTALS:	0.00	0.00	0.00	13,000.00	13,000.00	13,000.00
				100	Contingency						
				E90	Interfund Services						
0.00	0.00	0.00	0.00	597-55-000	Operating Transfer Out	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Interfund Services Totals:	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Contingency Totals:	0.00	0.00	0.00	0.00	0.00	0.00
				900	Ending Fund Balance						
				E95	Ending Fund Balance						

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
14,785.00	14,585.00	13,085.00	0.00		FUND REVENUES	0.00	0.00	0.00	13,000.00	13,000.00
0.00	0.00	0.00	0.00		FUND EXPENSES	0.00	0.00	0.00	0.00	0.00
14,785.00	14,585.00	13,085.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	13,000.00	13,000.00
14,785.00	14,585.00	13,085.00	0.00		REPORT REVENUES	0.00	0.00	0.00	13,000.00	13,000.00
0.00	0.00	0.00	0.00		REPORT EXPENSES	0.00	0.00	0.00	0.00	0.00
14,785.00	14,585.00	13,085.00	0.00		REPORT TOTALS:	0.00	0.00	0.00	13,000.00	13,000.00

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Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
				107	DRUG ENFORCEMENT FUND					
				R01	Beginning Fund Balance					
0.00	0.00	2,120.00	0.00	308-10-000	Beginning Fund Balance	0.00	1,091.00	1,091.00	4,825.00	4,825.00
0.00	0.00	2,120.00	0.00		Beginning Fund Balance Totals:	0.00	1,091.00	1,091.00	4,825.00	4,825.00
				R50	Fines and Penalties					
0.00	0.00	0.00	0.00	351-50-000	Investigative Fund Assessments	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	357-40-000	Investigative Fund Confiscatio	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Fines and Penalties Totals:	0.00	0.00	0.00	0.00	0.00
				R60	Miscellaneous Revenues					
188.56	82.49	50.00	9.71	361-11-000	Investment Interest	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	367-11-010	Reimbursements/Judgements	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	369-40-000	Contributions - Other	0.00	0.00	0.00	0.00	0.00
188.56	82.49	50.00	9.71		Miscellaneous Revenues Totals:	0.00	0.00	0.00	0.00	0.00
188.56	82.49	2,170.00	9.71		REVENUES TOTALS:	0.00	1,091.00	1,091.00	4,825.00	4,825.00
				107	Drug Enforcement					
				E30	Operating and Office Supply					
0.00	0.00	0.00	0.00	521-23-310	Operating Supplies	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Operating and Office Supply Totals	0.00	0.00	0.00	0.00	0.00
				E50	Intergovernmental Services					
1,021.00	0.00	2,120.00	2,120.00	521-23-510	Drug Task Force ILA	0.00	1,091.00	1,091.00	1,091.00	1,091.00
1,021.00	0.00	2,120.00	2,120.00		Intergovernmental Services Totals:	0.00	1,091.00	1,091.00	1,091.00	1,091.00
				E60	Capital Outlays					

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00	521-23-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	E90	Interfund Services					
0.00	0.00	0.00	0.00	597-55-000	Operating Transfer Out	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Interfund Services Totals:	0.00	0.00	0.00	0.00	0.00
1,021.00	0.00	2,120.00	2,120.00		EXPENDITURES TOTALS:	0.00	1,091.00	1,091.00	1,091.00	1,091.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
1,021.00	0.00	2,120.00	2,120.00		DEPT EXPENSES	0.00	1,091.00	1,091.00	1,091.00	1,091.00
(1,021.00)	0.00	(2,120.00)	(2,120.00)		Drug Enforcement Totals:	0.00	(1,091.00)	(1,091.00)	(1,091.00)	(1,091.00)
				900	Ending Fund Balance					
				E95	Ending Fund Balance					
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
188.56	82.49	2,170.00	9.71		FUND REVENUES	0.00	1,091.00	1,091.00	4,825.00	4,825.00
1,021.00	0.00	2,120.00	2,120.00		FUND EXPENSES	0.00	1,091.00	1,091.00	1,091.00	1,091.00
(832.44)	82.49	50.00	(2,110.29)		Ending Fund Balance Totals:	0.00	0.00	0.00	3,734.00	3,734.00
188.56	82.49	2,170.00	9.71		REPORT REVENUES	0.00	1,091.00	1,091.00	4,825.00	4,825.00
1,021.00	0.00	2,120.00	2,120.00		REPORT EXPENSES	0.00	1,091.00	1,091.00	1,091.00	1,091.00
(832.44)	82.49	50.00	(2,110.29)		REPORT TOTALS:	0.00	0.00	0.00	3,734.00	3,734.00

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2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted	Adopted	Adopted
				109	COMMUNITY IMPROVEMENT I							
				R01	Beginning Fund Balance							
0.00	0.00	0.00	0.00	308-10-000	Beginning Fund Balance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Beginning Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
				R30	Intergovernmental Revenues							
0.00	0.00	0.00	0.00	330-10-000	Intergovernmental Revenues	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	2,196.01	9,999.00	7,277.20	333-04-200	CTED JAG Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,201.18	1,248.81	1,500.00	1,270.05	334-04-200	CJ Special Programs - Safe Sto	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
1,201.18	3,444.82	11,499.00	8,547.25		Intergovernmental Revenues Totals	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
				R60	Miscellaneous Revenues							
0.00	0.00	0.00	0.00	361-11-000	Investment Interest	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	367-11-000	Contributions - Private Source	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	12,000.00	0.00	0.00	367-11-001	WASPC Grants	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	12,000.00	0.00	0.00		Miscellaneous Revenues Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
				R90	Other Financing Sources							
0.00	2,000.00	0.00	0.00	397-10-000	Operating Transfer In	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	2,000.00	0.00	0.00		Other Financing Sources Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,201.18	17,444.82	11,499.00	8,547.25		REVENUES TOTALS:	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
				573	Community Improvement							
				E30	Operating and Office Supply							
0.00	0.00	0.00	0.00	573-90-310	Operating Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Operating and Office Supply Totals	0.00	0.00	0.00	0.00	0.00	0.00	0.00

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
				E60	Capital Outlays					
0.00	14,087.84	0.00	481.72	573-90-640	Capital Outlay - Equipment	0.00	0.00	0.00	0.00	0.00
0.00	2,196.01	9,999.00	5,387.20	573-90-641	JAG Grant Expenditures	0.00	0.00	0.00	0.00	0.00
0.00	16,283.85	9,999.00	5,868.92		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
0.00	16,283.85	9,999.00	5,868.92		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	16,283.85	9,999.00	5,868.92		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	(16,283.85)	(9,999.00)	(5,868.92)		Community Improvement Totals:	0.00	0.00	0.00	0.00	0.00
				574	Other Community Events					
912.33	1,360.67	1,500.00	475.77	E30	Operating and Office Supply	0.00	1,500.00	1,500.00	1,500.00	1,500.00
912.33	1,360.67	1,500.00	475.77	574-90-310	Supply - Safe Stop	0.00	1,500.00	1,500.00	1,500.00	1,500.00
0.00	0.00	0.00	0.00	E40	Other Services and Charges					
0.00	0.00	0.00	0.00	574-90-410	Professional Service - Safe St	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	574-90-420	Communication	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Other Services and Charges Totals:	0.00	0.00	0.00	0.00	0.00
912.33	1,360.67	1,500.00	475.77		EXPENDITURES TOTALS:	0.00	1,500.00	1,500.00	1,500.00	1,500.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
912.33	1,360.67	1,500.00	475.77		DEPT EXPENSES	0.00	1,500.00	1,500.00	1,500.00	1,500.00
(912.33)	(1,360.67)	(1,500.00)	(475.77)		Other Community Events Totals:	0.00	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)
				900	Ending Fund Balance					
0.00	0.00	0.00	0.00	E95	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00

2008	2009	2010	2010	2010	Description	FTE	2011			2011	2011	
							Actual	Adopted	Estimated			Account
0.00	0.00	0.00	0.00	0.00	DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,201.18	17,444.82	11,499.00	8,547.25	8,547.25	FUND REVENUES	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
912.33	17,644.52	11,499.00	6,344.69	6,344.69	FUND EXPENSES	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
288.85	(199.70)	0.00	2,202.56	2,202.56	Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,201.18	17,444.82	11,499.00	8,547.25	8,547.25	REPORT REVENUES	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
912.33	17,644.52	11,499.00	6,344.69	6,344.69	REPORT EXPENSES	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
288.85	(199.70)	0.00	2,202.56	2,202.56	REPORT TOTALS:	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
				113	BUILDING MAINTENANCE FUN					
				R01	Beginning Fund Balance					
0.00	0.00	44,300.00	0.00	308-10-000	Beginning Fund Balance	0.00	0.00	0.00	64,000.00	64,000.00
0.00	0.00	44,300.00	0.00		Beginning Fund Balance Totals:	0.00	0.00	0.00	64,000.00	64,000.00
				R10	Taxes					
0.00	695.75	3,000.00	2,331.20	316-41-000	Utility Tax - Electrical	0.00	3,000.00	3,000.00	3,000.00	3,000.00
0.00	252.97	1,200.00	940.02	316-43-000	Utility Tax - Gas	0.00	1,200.00	1,200.00	1,200.00	1,200.00
0.00	578.20	1,500.00	1,723.71	316-47-000	Utility Tax - Telephone	0.00	1,500.00	1,500.00	1,500.00	1,500.00
0.00	1,526.92	5,700.00	4,994.93		Taxes Totals:	0.00	5,700.00	5,700.00	5,700.00	5,700.00
20,000.00	0.00	0.00	18,556.69	R60	Miscellaneous Revenues					
				367-19-000	Contributions	0.00	0.00	0.00	0.00	0.00
20,000.00	0.00	0.00	18,556.69		Miscellaneous Revenues Totals:	0.00	0.00	0.00	0.00	0.00
				R90	Other Financing Sources					
0.00	65,000.00	0.00	0.00	395-10-010	Sale of Fixed Assets	0.00	0.00	0.00	0.00	0.00
0.00	10,634.09	0.00	0.00	397-10-010	New Account	0.00	0.00	0.00	0.00	0.00
0.00	75,634.09	0.00	0.00		Other Financing Sources Totals:	0.00	0.00	0.00	0.00	0.00
20,000.00	77,161.01	50,000.00	23,551.62		REVENUES TOTALS:	0.00	5,700.00	5,700.00	69,700.00	69,700.00
				E90	Interfund Services					
0.00	0.00	0.00	0.00	397-10-000	Operating Transfers In	0.00	0.00	40,000.00	0.00	0.00
0.00	0.00	0.00	0.00		Interfund Services Totals:	0.00	0.00	40,000.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	40,000.00	0.00	0.00

2008	2009	2010	2010	2011	2011	2011	2011	2011	2011	
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
				106	(No Description)					
				E60	Capital Outlays					
0.00	0.00	50,000.00	0.00	521-60-640	Capital Equipment Purchase	0.00	0.00	0.00	0.00	0.00
0.00	0.00	50,000.00	0.00		Capital Outlays Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	50,000.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	50,000.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	(50,000.00)	0.00		(No Description) Totals:	0.00	0.00	0.00	0.00	0.00
				113	(No Description)					
				E10	Salaries and Wages					
0.00	0.00	0.00	0.00	597-00-100	Salary and Wages	0.00	0.00	0.00	793.00	793.00
0.00	0.00	0.00	0.00		Salaries and Wages Totals:	0.00	0.00	0.00	793.00	793.00
0.00	0.00	0.00	0.00	E20	Employee Benefits					
0.00	0.00	0.00	0.00	597-00-200	Benefits	0.00	0.00	0.00	242.00	242.00
0.00	0.00	0.00	0.00		Employee Benefits Totals:	0.00	0.00	0.00	242.00	242.00
0.00	0.00	0.00	1,037.91	E30	Operating and Office Supply					
0.00	0.00	0.00	1,037.91	597-00-310	Operating Supply	0.00	0.00	1,036.00	795.00	795.00
0.00	0.00	0.00	1,037.91		Operating and Office Supply Totals:	0.00	0.00	1,036.00	795.00	795.00
0.00	0.00	0.00	0.00	E40	Other Services and Charges					
0.00	0.00	0.00	0.00	597-00-410	Professional Service	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	597-00-480	Repair and Maintenance	0.00	0.00	0.00	4,500.00	4,500.00
0.00	0.00	0.00	0.00		Other Services and Charges Totals:	0.00	0.00	0.00	4,500.00	4,500.00
0.00	24,584.64	0.00	31,156.08	E60	Capital Outlays					
0.00	24,584.64	0.00	31,156.08	597-00-620	Capital Outlays - Buildings	0.00	0.00	40,000.00	40,000.00	40,000.00
0.00	24,584.64	0.00	31,156.08		Capital Outlays Totals:	0.00	0.00	40,000.00	40,000.00	40,000.00
0.00	24,584.64	0.00	32,193.99		EXPENDITURES TOTALS:	0.00	0.00	41,036.00	46,330.00	46,330.00

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	24,584.64	0.00	32,193.99		DEPT EXPENSES	0.00	0.00	41,036.00	46,330.00	46,330.00
0.00	(24,584.64)	0.00	(32,193.99)		(No Description) Totals:	0.00	0.00	(41,036.00)	(46,330.00)	(46,330.00)
				900	Ending Fund Balance					
				E95	Ending Fund Balance					
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
20,000.00	77,161.01	50,000.00	23,551.62		FUND REVENUES	0.00	5,700.00	5,700.00	69,700.00	69,700.00
0.00	24,584.64	50,000.00	32,193.99		FUND EXPENSES	0.00	0.00	81,036.00	46,330.00	46,330.00
20,000.00	52,576.37	0.00	(8,642.37)		Ending Fund Balance Totals:	0.00	5,700.00	(75,336.00)	23,370.00	23,370.00
20,000.00	77,161.01	50,000.00	23,551.62		REPORT REVENUES	0.00	5,700.00	5,700.00	69,700.00	69,700.00
0.00	24,584.64	50,000.00	32,193.99		REPORT EXPENSES	0.00	0.00	81,036.00	46,330.00	46,330.00
20,000.00	52,576.37	0.00	(8,642.37)		REPORT TOTALS:	0.00	5,700.00	(75,336.00)	23,370.00	23,370.00

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Actual	Actual	Adopted	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
					114	INFORMATION TECHNOLOGY					
0.00	0.00	0.00	0.00	0.00	R01	Beginning Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	308-10-000	Beginning Fund Balance	0.00	0.00	0.00	0.00	0.00
						Beginning Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
					R60	Miscellaneous Revenues					
0.00	0.00	0.00	0.00	0.00	361-11-000	Investment Interest	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	367-11-000	Contributions - Private Source	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00		Miscellaneous Revenues Totals:	0.00	0.00	0.00	0.00	0.00
					R90	Other Financing Sources					
0.00	0.00	0.00	0.00	0.00	395-10-000	Sale of Fixed Assets - Garbage	0.00	0.00	0.00	0.00	0.00
0.00	0.00	30,400.00	30,400.00	30,400.00	397-10-010	Operating Transfer In	0.00	0.00	31,558.00	38,558.00	38,558.00
0.00	0.00	30,400.00	30,400.00	30,400.00		Other Financing Sources Totals:	0.00	0.00	31,558.00	38,558.00	38,558.00
0.00	0.00	30,400.00	30,400.00	30,400.00		REVENUES TOTALS:	0.00	0.00	31,558.00	38,558.00	38,558.00
					114	(No Description)					
					E30	Operating and Office Supply					
0.00	0.00	1,700.00	1,700.00	0.00	518-80-310	Operating Supply	0.00	0.00	500.00	500.00	500.00
0.00	0.00	1,700.00	1,700.00	0.00		Operating and Office Supply Totals	0.00	0.00	500.00	500.00	500.00
					E40	Other Services and Charges					
0.00	0.00	10,120.00	10,120.00	10,123.25	518-80-410	Professional Service	0.00	0.00	19,668.00	6,900.00	6,900.00
0.00	0.00	9,580.00	9,580.00	0.00	518-80-480	Repair and Maintenance	0.00	0.00	0.00	10,068.00	10,068.00
0.00	0.00	19,700.00	19,700.00	10,123.25		Other Services and Charges Totals:	0.00	0.00	19,668.00	16,968.00	16,968.00
					E60	Capital Outlays					

2008	2009	2010	2010	2010	2011	2011	2011	2011	2011	2011
Actual	Actual	Adopted	Estimated	Account	Description	FTE	Requested	Proposed	Approved	Adopted
0.00	0.00	4,000.00	0.00	518-80-640	Capital Outlay - Equipment	0.00	0.00	11,390.00	15,640.00	15,640.00
0.00	0.00	4,000.00	0.00		Capital Outlays Totals:	0.00	0.00	11,390.00	15,640.00	15,640.00
0.00	0.00	25,400.00	10,123.25		EXPENDITURES TOTALS:	0.00	0.00	31,558.00	33,108.00	33,108.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	25,400.00	10,123.25		DEPT EXPENSES	0.00	0.00	31,558.00	33,108.00	33,108.00
0.00	0.00	(25,400.00)	(10,123.25)		(No Description) Totals:	0.00	0.00	(31,558.00)	(33,108.00)	(33,108.00)
0.00	0.00	0.00	0.00	900	Ending Fund Balance					
0.00	0.00	0.00	0.00	E95	Ending Fund Balance					
0.00	0.00	0.00	0.00	508-00-000	Ending Fund Balance	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		EXPENDITURES TOTALS:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT REVENUES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		DEPT EXPENSES	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00		Ending Fund Balance Totals:	0.00	0.00	0.00	0.00	0.00
0.00	0.00	30,400.00	30,400.00		FUND REVENUES	0.00	0.00	31,558.00	38,558.00	38,558.00
0.00	0.00	25,400.00	10,123.25		FUND EXPENSES	0.00	0.00	31,558.00	33,108.00	33,108.00
0.00	0.00	5,000.00	20,276.75		Ending Fund Balance Totals:	0.00	0.00	0.00	5,450.00	5,450.00
0.00	0.00	30,400.00	30,400.00		REPORT REVENUES	0.00	0.00	31,558.00	38,558.00	38,558.00
0.00	0.00	25,400.00	10,123.25		REPORT EXPENSES	0.00	0.00	31,558.00	33,108.00	33,108.00
0.00	0.00	5,000.00	20,276.75		REPORT TOTALS:	0.00	0.00	0.00	5,450.00	5,450.00